

Alliance 2015

towards the eradication of poverty

ALLIANCE2015 ANNUAL REPORT 2025

Consolidating our network, preparing
the next strategic cycle

2025

alliance2015.org

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About Alliance2015

Alliance2015 is a strategic and operational network of seven European-based international NGOs, working towards the broader vision of Agenda 2030 and a world free from poverty, hunger, injustice and inequality. Working as an agile platform, we engage in partnerships of different types and at different levels, with Alliance2015 members as our first partnership of choice. Between us, we work in **78 countries**, with **over 2000 partners (NGOs and INGOs, research institutions, private entities)**, including around **1300 local ones**.

Alliance2015 envisions a world **without poverty, hunger, and fear of oppression**. We work to see resilient and empowered people and societies, thriving on a healthy and environmentally robust planet, and progressing towards participation, inclusion and equality through effective, collective action.

We exist to catalyze and add significant value to the humanitarian and Sustainable Development Goal-focused work of our members by leveraging joint actions, knowledge and solidarity. We achieve greater reach and impact by working together, and by acting as a platform to channel influence and the voices of our civil society partners more effectively to decision makers.

We have three impact goals delivered through joint humanitarian, nexus and development programming, advocacy, and advancing tools for collaboration and shared learning:

- › **Transformed food systems**
- › **Climate resilient pathways for better relief and development outcomes**
- › **Equitable civil society partnerships.**

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Foreword from the President

We are living through profoundly challenging times. The geopolitical order and respect for international law are eroding, with democracies under growing pressure and drifting toward authoritarianism. Severe public ODA cuts in many donor countries have forced difficult structural reforms within our member organisations. As a result, several vital programmes could not continue, even as needs remain acute across many regions.

In 2025, the humanitarian situation in Gaza deteriorated dramatically, with minimal aid reaching the suffering population. Alliance2015 members, like many relief organisations, could deliver only a fraction of the urgently needed assistance. In Sudan, the brutal war against civilians escalated further with the devastating attack on El Fasher, pushing thousands into displacement. Crises elsewhere, such as the drought in Afghanistan, the ongoing conflict in Myanmar, and instability in the Democratic Republic of the Congo continue largely unseen and underreported.

In this challenging context, Alliance2015 is more relevant than ever. Our network continues to respond to crises worldwide, linking humanitarian relief with recovery, reconstruction, and long-term development wherever possible.

This report presents not only examples of effective collaboration but also an honest account of the challenges we face. The 2025 Network Capacity Assessment highlighted uneven member engagement and limited network-level resources. Acknowledging these findings allows us to learn and strengthen ourselves as a value-driven alliance of like-minded European NGOs. The 2025 Annual General Meeting reaffirmed our shared commitment to localisation, private sector engagement, and policy influence, supported by new initiatives for stronger collaboration, knowledge exchange, and joint advocacy.

Looking ahead, 2026 will be pivotal for expanding our resource mobilisation beyond traditional donors. The EU remains a core partner, and the evolving discussion on the Multiannual Financial Framework 2028–2034 will be crucial to our future. We will actively engage with policymakers to ensure civil society voices are heard and valued.

Alliance2015 enters the next year with renewed determination to deepen our partnerships with local actors, strengthen our collective voice, and continue adapting to a rapidly changing world.

My heartfelt thanks go to all members and partners for their trust, commitment, and unwavering engagement.



Mathias Mogge,
Alliance2015 President

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How do we work?

The following chapters illustrate how our collaborative model translates into concrete action, highlighting examples of joint initiatives, advocacy and learning across Alliance2015.

Our agile network structure fosters harmonized and synergetic work across the membership with the work of our teams and partners at country level driving our joint efforts.

Guided by our [Strategic Compass 2021-25](#), our structure emphasizes support for joint initiatives at country and regional level, focus on the themes of our impact goals, and strengthen our ability to channel country-based analysis and voices to global-level advocacy. Country and regional colleagues are becoming increasingly engaged, and we reach ever more deeply and constructively into the expertise and capacities across our membership to serve our common purpose.

At country level

- › We reinforce the coordination structure in “strategic” countries or regions.
- › We provide basic coordination support to any other countries who may be looking to collaborate, support each other, and/or work on other thematic and approaches not prioritized in our Strategic Compass.

At regional level

- › Where members have regional structures, they are invited to join relevant workstream discussions of our Country Leads and Operations implementation groups.

- › We also convene them when there is interest in a regional approach to a relevant humanitarian crisis, advocacy theme, programme design or associated fundraising.

At global level

- › We develop and implement a joint fundraising approach for joint initiatives, proactively gathering and sharing strategy-relevant intelligence on the European Union (EU) with countries.
- › We support potential joint initiatives at different levels.
- › We combine global level strategic communications with advocacy.
- › We ensure that the engagement and participation across the Alliance2015 membership is growing, and that member colleagues with common interests have access to tools and online support to create or grow Communities of Practice for sharing and learning and incubating potential joint initiatives.

The following section provides a chronological overview of key moments and initiatives that shaped Alliance2015's work throughout 2025.

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A Year in Alliance2015

JANUARY/25

INNOVATIVE FINANCING FOR RURAL TRANSFORMATION

On 27 January, Alliance2015 contributed to a consultative meeting in Brussels co-organised by the International Fund for Agricultural Development (IFAD) and the European Centre for Development Policy Management (ECDPM), ahead of the launch of IFAD's *Rural Development Report 2025: Financing for Rural Transformation – Some Solutions*. Discussions focused on innovative financing to foster equitable, low-carbon and resilient rural economies, and to inform EU priorities ahead of the Fourth International Conference on Financing for Development (Sevilla, July 2025). Alliance2015 shared lessons from Ethiopia, Somalia and Kenya, calling on EU strategies such as Global Gateway to strengthen financial inclusion and rural SMEs' market access.

FEBRUARY/25

EU-LATIN AMERICA PARTNERSHIP DEBATE AT THE EP

Alliance2015 took part in a high-level debate hosted by the European Parliament in Brussels on **the future of the European Union's strategic partnership with Latin America and the Caribbean**, held against a backdrop of growing geopolitical uncertainty and the freezing of US foreign aid. Under the title *Rethinking Global Gateway: youth, employment and education for an EU-LAC partnership that generates*

opportunities, the event brought together political leaders, civil society representatives and young activists. [Alliance2015's Director, Antonia Potter, contributed to the discussion, underscoring the vital role of international and local civil society organisations in supporting young people's skills development, participation in decision-making and access to decent employment.](#) The debate also highlighted the need to align EU investments, including through Global Gateway, with local priorities and shared values such as human rights, equity and sustainability.

MARCH/25

NUTRITION FOR GROWTH SUMMIT (N4G), PARIS

As part of the Generation Nutrition delegation, Alliance2015 participated in the Nutrition for Growth (N4G) Summit in Paris (27–28 March 2025), a key global forum advancing integrated action on nutrition across health, agriculture, education, and climate. Generation Nutrition co-hosted a side event with the European Parliament DEVE Committee, led by MEP Barry Andrews, **on sustaining nutrition in fragile contexts through adapted financing, EU diplomacy, and context-based cooperation.** Under French leadership, the Summit mobilized nearly €28 billion, including a €6.5 billion Team Europe pledge. Alliance2015 helped secure continued EU leadership on nutrition policy and funding by highlighting the strong economic and social returns of investing in nutrition.

APRIL/25

STRENGTHENING CAPACITY-BUILDING IN CLIMATE ADVOCACY

A 3-part capacity-building webinar series was co-organized by Alliance2015 in partnership with CIDSE and Caritas Internationalis. The three sessions: *“Leveraging the Paris*

Ambition Cycle for new Nationally Determined Contributions (NDCs)”; *“Empowering CSOs for Ambitious, Just and Equitable NDCs*”; *“Transforming Food Systems for People and Planet”* were designed to support Alliance2015 members’ preparation and advocacy efforts towards COP30.

The first two webinars aimed at improving CSOs’ capacity in influencing and shaping their countries’ Nationally Determined Contributions (NDC) by providing practical advocacy skills and resources to meaningfully participate in national decision-making processes for inclusive, ambitious, just and equitable NDCs, while the third one focused on advocating to transform Food Systems for greater climate resilience. Interactive discussions underscored **the need for systemic approaches embedding human rights, equity, local and community participation into NDC planning, design and implementation**. Persistent gaps in climate finance and limited civil society engagement highlighted the urgency of inclusive, accountable, and action-oriented NDC processes, laying the groundwork for strategic advocacy to drive predictable finance, equitable policies, and sustainable transitions from local to global scales.

MAY/25

ALLIANCE2015 AGM 2025

The [Alliance2015 Annual General Meeting 2025](#) focused on advancing the collective Impact Goal of **Transforming Food Systems** through systems-oriented collaboration. Members shared country and regional visions highlighting climate-resilient, inclusive and locally rooted food systems, with strong emphasis on women, youth and community-led governance. Discussions underscored the need to move beyond project-based approaches towards joint programming, shared learning and coordinated advocacy informed by field evidence. Key outcomes included strengthened commitment to localisation, private sector engagement and policy influence, alongside concrete workstreams to enhance collaboration, knowledge

sharing and joint positioning across the network.

ALLIANCE2015 AT EHF2025: ADVANCING PEOPLE-CENTRED HUMANITARIAN ACTION AND STRATEGIC EU ENGAGEMENT

Alliance2015 members turned out in force for the European Humanitarian Forum 2025, although the efforts to secure a joint proposal for a humanitarian talk were not successful.

Concern led a humanitarian talk on *“Moving towards a People-centred integrated Humanitarian Approach in fragile contexts: A case study from Somalia”*, with the participation of our colleague Alessandro Bini, Somali Cash Consortium Director at Concern Worldwide, and facilitation by Matthias Amling, Deputy Humanitarian Director at Welthungerhilfe.

Members took the opportunity of senior staff presence in Brussels to also organise a **joint meeting with the Syria team in DG MENA**, following sustained coordination after the regime change and unlocking of EU long term funding.

JUNE/25

UN CLIMATE NEGOTIATIONS (SB62), BONN

Alliance2015, represented by the Hub and its members Concern, Helvetas and Welthungerhilfe, participated in [the UN climate talks in Bonn](#) advocating for urgent, equitable climate solutions for the most vulnerable communities.

The question of climate finance dominated the discussions, with deep divisions between developed and developing countries, while an agreement was found on developing indicators to track adaptation progress, another Alliance2015 key advocacy ask. The nexus ‘climate-food systems’ was addressed in a dedicated workshop, highlighting agroecology as a sustainable, community-led solution, although barriers to financing persist. Global civil society successfully advocated for a Just Transition across the whole economy that ensures accountability, inclusive participation of youth, social partners

and vulnerable groups, Indigenous Peoples, and opportunities for all.

The Bonn discussions revealed the climate crisis requires much more than ‘technical’ responses, rather comprehensive approaches involving participatory processes ensuring transparency, legitimacy and effectiveness, putting people at the centre. This session was pivotal for Alliance2015 members to intensify preparations for a coordinated joint participation in COP30 in the second part of the year.

6TH AFRICAN UNION – EUROPEAN UNION MINISTERIAL CONFERENCE ON AGRICULTURE AND FOOD SYSTEMS

In the context of rising hunger and climate urgency, this conference – hosted at the FAO Headquarters in Rome - was a crucial opportunity to demand a **rethinking of Africa’s food systems**. Civil society networks and producer organizations from both Europe and Africa coordinated efforts to step up their joint advocacy for just, sustainable, and community-led food systems.

Alliance2015 actively contributed to shared policy messages and to an official Side Event bringing the voices of small-scale farmers, youth, and women to decision-makers, challenging corporate-driven narratives and instead promoting agroecology, equity and food sovereignty as essential to African local food systems. Several AU and EU Ministers echoed these calls for strengthening local food systems and inclusive rural development. **Policy recommendations** were formally delivered to the EU Commissioner for Agriculture, laying the groundwork for continued dialogue.

The momentum and the shared positions generated remain strong bases for the continued Alliance2015 engagement around the implementation of the Global Gateway Strategy in Africa and the whole AU-EU Partnership.

JULY/25

WE RELEASED OUR ANNUAL COUNTRY REPORT

The 2025 [Alliance2015 Country Report](#) provides an overview of joint initiatives and plans of Alliance2015 members in countries, based on inputs collected through a standard form in the first quarter of 2025. It serves as our main knowledge management tool for country-level collaboration, capturing key information on country-level engagement, advocacy, resource mobilization, emergency preparedness and response and programming.

Out of 49 countries where at least two members are present, we received reports from 34. These reports account for 69% of the Alliance2015 countries with at least two members present. While this is slightly fewer than the 38 reports submitted in the previous cycle, it remains a strong result, especially considering recent constraints such as U.S. foreign aid cuts. Serving as both a reflection and a planning tool, the 2024 Country Reports aimed to **inform decision-making within Alliance2015, shape implementation groups' plans, and influence the strategy renewal process.**

STRENGTHENING DIALOGUE WITH UN WORLD FOOD PROGRAMME (WFP)

On 15 July Alliance2015 met the WFP Director of Analysis, Planning & Performance Division, Mr. Arif Husain, with other relevant stakeholders in Brussels. Alliance2015 was represented by the Hub, in coordination with Concern. The discussion addressed the unprecedented food crisis and the need to speak with a unified voice as humanitarian sector, building a narrative to motivate engagement based on the costs of inaction. Other points concerned the current hyper-prioritization of aid, ensuring nutrition, the migration/refugee crisis, supporting the agroecological transition in humanitarian work, the need to engage politicians and decision-makers and, lastly, how to bring forward mutual collaboration.

AUGUST/25

WORLD HUMANITARIAN DAY 2025

Marking the UN-designated day of 19 August, Alliance2015 highlighted the growing risks faced by aid personnel, noting that 2024 was the deadliest year on record for humanitarian workers and calling for accountability and protection under the theme #ActForHumanity. [Alliance2015 showcased its members' frontline responses](#)—from cash assistance in Somalia and emergency support in Ukraine to WASH interventions in Gaza and recovery efforts after disasters—reaffirming a collective commitment to lifesaving assistance, solidarity with affected communities, and locally led recovery in contexts of conflict, displacement, and climate crisis.

SEPTEMBER/25

ADVANCING KNOWLEDGE MANAGEMENT AND DATA INTEGRATION

In September, the Hub kicked off the digitalisation and upgrading of Alliance2015 internal databases to strengthen knowledge management and streamline collaboration across the network. The process includes the introduction of tool to centralise contacts and organisational presence data in a single system, with future integration of additional platforms. This process aims at ensuring more efficient coordination, transparency, and alignment across Alliance2015 systems.

OCTOBER/25

REGIONAL FOLLOW-UP SESSIONS ON 2024 COUNTRY REPORTS

In October and November 2025, we held Regional Follow-Up Sessions on the 2024 Country Reports, **bringing together**

Country and Regional Directors to strengthen strategic alignment, identify regional priorities and agree on joint actions. Discussions focused on enhancing coordination, integrating inputs into the ongoing strategy process, and reinforcing collective positioning with donors and partners. Across regions, members highlighted opportunities for stronger joint advocacy, climate finance engagement, regional humanitarian responses, capacity building and innovative partnerships. Agreed follow-up actions will be taken forward by Regional Directors in coordination with country teams.

NOVEMBER/25

LAUNCH OF THE ALLIANCE2015 PASSPORTING PROCEDURE

In November, we officially launched the [Due Diligence Passporting Procedure](#), marking a significant step in our commitment to localisation and equitable partnerships. The Procedure allows members to recognise and rely on partners' due diligence assessments conducted by other Alliance2015 organisations, provided they meet agreed standards. This approach reduces duplication, eases administrative burdens for local and national partners, and frees up time for more impactful programming.

As INGOs and donors increasingly prioritise due diligence reform, **this open-source Procedure positions Alliance2015 at the forefront of sector learning.** We will continue to refine the approach with feedback from members and partners, ensuring it remains practical, effective, and aligned with our localisation ambitions.

UN 30TH CONFERENCE ON CLIMATE CHANGE (COP30)

After months of preparation, [Alliance2015 participated in COP30 in Belém, Brazil](#), with members Concern, People In Need, and Welthungerhilfe, while Cesvi joined online. On 17 November, it co-hosted a UN Campus [side event](#) on equitable finance for food systems transformation and rights-based

climate action with international and Latin American partners, highlighting the need for inclusive climate finance across the food value chain and showcasing locally led solutions from multiple countries.

Alliance2015 also engaged in negotiation and parallel sessions, promoting its vision of a world free from poverty, hunger, and oppression. Key messages called for predictable and transparent climate finance, support for locally led and nutrition-sensitive food systems, and stronger equity-based monitoring of adaptation progress. A major outcome was the adoption of a **Just Transition Mechanism**, emphasizing human rights, inclusive participation, and policies that address climate change alongside poverty and inequality while protecting workers and vulnerable communities.

DECEMBER/25

BRUSSELS LAUNCH MARKS 20 YEARS OF THE GLOBAL HUNGER INDEX WITH URGENT CALL TO DEFEND HARD-WON PROGRESS

Hosted at the German Permanent Representation to the EU, the event brought together representatives from EU institutions, Member States, civil society, academia, and colleagues from Madagascar and Malawi, whose countries experience some of the most acute hunger levels globally. [Marking the GHI's 20th anniversary](#), speakers reflected on two decades of data and learnings, while warning that the world is drifting further away from the Sustainable Development Goal of achieving Zero Hunger by 2030.

Building on these key moments and initiatives, the following section outlines the main strategic priorities that guided the work of the Alliance2015 Hub and members throughout 2025.

5

Main priorities for 2025

In a year marked by organisational transition and a rapidly evolving external environment, the Alliance2015 Hub prioritised **sustaining its core coordination and enabling functions**. The Hub focused on maintaining strong member engagement and strategic coherence through key moments such as the Annual General Meeting, thematic webinars and info sessions, regional follow-ups on the Country Reports, and structured strategic conversations, while advancing essential cross-cutting processes including the strategy refresh, due diligence passporting, digitalisation and joint learning.

These efforts delivered tangible value to members by providing trusted spaces for peer exchange, practical tools to support collaboration and partnerships, and timely analysis and coordination on shared priorities such as climate advocacy, food systems and global policy processes. While some initiatives were rescheduled in response to internal restructuring and funding constraints, this focused approach enabled us to ensure continuity, relevance and readiness for the next strategic cycle.

5.1

Key developments in our high and medium engagement countries (Level 1 and 2)

Since the implementation of the Strategic Compass 2021-2025 the participation of members' country offices in the Alliance2015 structure and decision-making processes has considerably increased, thanks to the engagement between the Alliance2015 Hub, the groups, and countries.

In order to focus the support and to match interest from countries with existing opportunities, Alliance2015 countries are organized into

three categories, so that they can receive support proportional to their level of ambition:

- I. High (L1),
- II. Medium (L2), and
- III. Regular (L3) levels of engagement.

Support offered to all countries includes access to updated tools for collaboration, internal funds, Info Sessions on Alliance2015, opportunities to connect to technical resources and advice across the network, where country teams are looking for specific expertise. In case of large-scale emergencies, support for HQ coordination is provided to any country, regardless of their level of engagement.

The list of priority countries is reviewed on a rolling basis, following the annual country report process, to promote increased engagement and to reflect possible changes in contexts that are more or less favorable for the members' collaboration.

For 2025, the following were countries categorized as L1 and L2:

> **HIGH ENGAGEMENT (L1):**

Bangladesh, Ethiopia, Kenya, Liberia, Niger, Pakistan, Peru, Sierra Leone, Uganda.

Anticipating Tomorrow in Pakistan

In Pakistan, one of the world’s most disaster-prone countries, **Alliance2015 members are advancing anticipatory action to protect vulnerable communities before crises hit.** Through the Localized Multi-Hazard Anticipatory Action Facility, led by Welthungerhilfe with ACTED and Concern, communities receive early support such as heatwave prevention kits, hygiene supplies, multipurpose cash, and drought-resilient kitchen gardening tools, significantly reducing health risks and strengthening food security. In 2024, anticipatory measures helped cut heatstroke cases by up to 85% in targeted regions and enabled early flood preparedness in high-risk districts. By combining early warning with community-led action, this initiative boosts resilience, saves lives, and reduces long-term recovery costs.



Project participants sharing vital information with partner staff during a Multi-purpose Cash Distribution event in Sindh, Pakistan.
CREDITS: WHH.

> MEDIUM ENGAGEMENT (L2):

Afghanistan, Bolivia, Burkina Faso, Central African Republic, Haiti, Iraq, Lebanon, Malawi, Mali, Moldova, Nepal, Tajikistan, Venezuela.

From Seeds to Cattle: The Path to a Hopeful Harvest

In the Central African Republic, Alliance2015 members partnered in the “*From Seeds to Cattle: The Path to a Hopeful Harvest*” initiative to [support rural farming communities recovering from years of crisis](#). Through improved agricultural techniques, access to quality seeds and collective organising, farmer groups increased crop yields and incomes, enabling them to invest in livestock and expand production. This project demonstrates how community-led cooperation, combined with shared resources and technical support, can transform livelihoods and strengthen resilience in fragile contexts.



Deborah and two members of the ‘Nzapa a aidé’ farming group stand beside one of the two oxen they purchased to help cultivate their fields.
CREDITS: WELTHUNGERHILFE.

How a Ukrainian refugee family integrates in Moldova

In Moldova, where many Ukrainian families have sought refuge, Acted and People In Need, as part of the PLACE consortium, provided critical support through [cash for rent assistance and integration support](#), helping families secure stable housing and rebuild their lives in a new context.



Acted staff interviewing project participants.
CREDITS: ACTED.

Integrated Water Resources Management: A Backbone for Building Climate Resilience

In Tajikistan, Alliance2015 members strengthened **collaboration around climate resilience** through a joint initiative on **Integrated Water Resources Management (IWRM)**. The project brought together local authorities, communities, and technical partners to improve water governance, reduce climate-related risks, and support sustainable livelihoods in climate-vulnerable areas. By linking environmental management with resilience-building and local capacity strengthening, this initiative illustrates how Alliance2015 collaboration at country level contributes to systemic, long-term adaptation to climate change.

All other countries with Alliance2015 presence were categorized as L3. Among the Level 3 countries, we identified some with the potential to increase their level of engagement; such countries – called **“on the radar”** - are:

Burundi, Colombia, Democratic Republic of Congo, El Salvador, Gaza, Guatemala, Honduras, Madagascar, Myanmar, South Sudan, Ukraine.

Restoring Dignity through Hygiene: Supporting Families in Gaza amidst Conflict

In Gaza, Alliance2015 members mobilised joint support to [restore dignity and essential hygiene services for families affected by conflict](#). The initiative provided critical assistance including hygiene kits, safe water access and sanitation support to vulnerable households, helping reduce health risks and uphold basic human dignity under extremely challenging conditions.

Supporting communities impacted by the war in Ukraine

In Ukraine, Alliance2015 members joined forces through the **Joint Emergency Response in Ukraine (JERU)** to support people affected by conflict with both immediate humanitarian aid and pathways to recovery. Alongside food, shelter and essential services, the response provided **business grants, training and equipment** that enabled displaced entrepreneurs to rebuild their livelihoods.



As part of JERU's winter response, and working with local partners, stoves are being installed in households in Hontarivka village, Kharkiv Oblast.
CREDITS: SIMONA SUPINO/CONCERN WORLDWIDE.

Alongside country-level collaboration, Alliance2015 continued to strengthen its internal systems for learning, monitoring and knowledge sharing across the network.

5.2

Strategy Measurement Framework and Knowledge Management

By the end of 2022, we had put our Measurement Framework in place, with a set of tools helping us understand the contribution we make together in programming, response, advocacy and helping each other learn and develop.

The Measurement Framework (MF) is built on the Alliance2015 Strategic Compass. The MF utilizes 7 Evaluation Questions to investigate several dimensions of success under 3 areas of interest:

1. «success in being», looking at our capacity, systems, approaches, relationship and structure;
2. «success in doing», looking at our joint and collective initiatives;
3. «success in advocating», looking at our joint advocacy.

Combined, these Evaluation Questions assess **to what extent Alliance2015 is successful in implementing the Strategic Compass**.

Different **tools** have been utilized during 2025 to collect quantitative and qualitative data, among which the Network Capacity Assessment.

STRENGTHENING ALLIANCE2015 AS A NETWORK: 2025 LEARNING ON CAPACITY AND COLLABORATION

In 2025, Alliance2015 continued to reflect critically on its **network capacity, collaboration practices and added value**, as part of ongoing learning processes linked to the upcoming Strategic Compass refresh. A key moment in this reflection was the discussion within the **MEAL Community of Practice** on the results of the **2025 Network Capacity Assessment**.

KEY INSIGHTS FROM THE 2025 NETWORK CAPACITY ASSESSMENT

The 2025 assessment received low response rates, representing a broad mix of countries and management levels, but also confirmed persistent challenges in engagement, particularly at country level. Members highlighted that limited response rates were influenced by competing priorities, staff turnover, and the timing of the exercise, underlining the need for simpler and more targeted approaches to

network-wide assessments.

Despite these limitations, several **consistent themes** emerged:

- › **High trust and engagement, but limited tangible resourcing**
Respondents expressed strong trust in Alliance2015 and a high level of personal engagement. At the same time, many perceived that **tangible resources and investments at network level remain insufficient**, and that existing capacities and assets across members are not always fully utilised.

- › **Uneven engagement across countries and roles**
The effectiveness of collaboration was seen to vary significantly by country and was often **highly dependent on individual coordinators or leaders**. Changes in personnel and the absence of clear coordination mechanisms were identified as factors that can weaken continuity and collective action.

- › **Perception of a headquarters-driven network**
While Alliance2015 is valued at strategic level, some respondents perceived it as primarily driven by headquarters, with **limited ownership and visibility at field level**. This highlighted the need to clarify how value is created and shared across different levels of the network.

LEARNING ON COLLABORATION AND JOINT ACTION

The MEAL discussion also highlighted **concrete examples of effective collaboration**, notably the **joint emergency response in Ukraine**, where pooled resources and coordinated action led to efficiency gains and practical learning. Such experiences reinforced the value of **shared approaches, cost-sharing mechanisms and peer learning**, and the importance of capturing and disseminating these lessons across the network.

IMPROVING MEASUREMENT AND LEARNING FOR THE FUTURE

Members agreed that the current generic assessment tools do not always generate sufficiently actionable insights. There was strong consensus on the need to:

- › Move towards **more focused, targeted measurement tools**, such as case studies or thematic assessments;
- › Better differentiate between **head office and country-level perspectives**;
- › Make future assessments more relevant to strategic decision-making, while reducing reporting burden.

These reflections are directly informing the **revision of the Measurement Framework**, which will take place alongside the Strategic Compass refresh in 2026.

LOOKING AHEAD

The 2025 learning confirms that Alliance2015's **strength lies in trust, shared purpose and collaboration**, but also that sustaining and scaling this collaboration requires clearer prioritisation, better use of existing capacities, and more inclusive engagement of country teams and partners. The insights gathered in 2025 provide a solid foundation for strengthening the Alliance2015's ways of working and ensuring that future strategies are **both ambitious and realistic**, grounded in the collective capacity of the network.

5.3

Learning and sharing keep growing: Alliance2015 Communities of Practice (CoPs) and ad-hoc exchanges

In 2025, Alliance2015's Communities of Practice (CoPs) continued to serve as key spaces for peer learning, coordination and thematic exchange, albeit with **uneven levels of engagement across groups**.

CoPs such as **MEAL, Human Resources, Communication and Food Systems Transformation** demonstrated sustained activity and participation, with MEAL standing out as the most active group throughout the year. Other CoPs, including **Logistics and Peace & Conflict Sensitivity**, showed that self-managed formats can be effective when driven by committed members, fostering strong collaboration even with limited formal meetings. At the same time, several CoPs — notably **Environmental Sustainability and Climate Resilience, Innovation, Digitalisation, Safeguarding, and CSO & Partnerships** — recorded little or no activity in 2025, highlighting ongoing challenges in prioritisation and capacity.

Overall, participation tended to be stronger among CoP chairs than among regular members, and data gaps remained due to missing meeting minutes. These insights give reflections on how to better focus, support and revitalise CoPs to maximise their strategic value in the next strategic period.

In parallel with these internal learning spaces, Alliance2015 continued to strengthen how it communicates, shares knowledge and engages its audiences across digital channels and events.

5.4

Communications and Engagement in 2025

In 2025, Alliance2015 continued to strengthen its digital communications, with clear evidence of **growing engagement, improved data quality and a more strategic use of channels and formats**. Analysis of social media performance and internal newsletters shows a maturing approach that increasingly connects policy relevance, organisational life and human-centred storytelling.

Social Media: Stronger Engagement Through Focus and Relevance

Across platforms, **LinkedIn clearly emerged as Alliance2015's primary engagement channel**, consistently delivering the highest reach, interaction and engagement rates. Posts linked to **policy moments, flagship publications (notably the Global Hunger Index), events, and recruitment** regularly achieved exceptionally high engagement rates for a professional audience, confirming LinkedIn's effectiveness for institutional credibility, policy influence and visibility.

Instagram played a complementary role, performing best for **visual and human-centred storytelling**, particularly around humanitarian contexts and flagship moments. Engagement was more episodic, but peaked strongly when content focused on people, lived experiences and compelling visuals.

Facebook, by contrast, showed declining reach and engagement and proved useful only for a limited number of symbolic or commemorative moments. As a result, its use was phased out in mid-2025. **Bluesky** remained a niche channel, generating low volumes but steady qualitative engagement around advocacy and institutional positioning, reinforcing its role as a reputational rather than traffic-driving platform.

Overall, engagement in 2025 was **event- and relevance-driven**, with

peaks aligned to policy cycles, organisational milestones and major publications rather than a fixed posting calendar. Content performed best when it offered clear value to the audience, was timely, and connected policy, people and purpose.

Newsletters: Stable Reach and Improving Quality

Alliance2015's two internal newsletters — **Policy Monitoring** and **Alliance2015 Updates** — continued to reach a stable audience of around **650 recipients** throughout the year. After early challenges with high bounce rates, **list quality improved significantly from mid-2025 onwards**, resulting in much stronger delivery performance and more reliable engagement data.

Policy Monitoring consistently achieved higher open rates, peaking in late summer and autumn, indicating strong demand for **timely, policy-relevant and actionable content**. Engagement fluctuated more, suggesting that interest is closely tied to topical relevance.

Alliance2015 Updates, while recording lower open rates overall, showed **more consistent click behaviour**, particularly in months featuring concrete initiatives, events and organisational developments.

Together, the two newsletters played **complementary roles**: Policy Monitoring as a driver of attention and policy awareness, and Updates as a steady channel for internal information-sharing and sustained interaction.

Webinars and online learning events

Throughout 2025, Alliance2015 organised a rich series of webinars and online learning events aimed at strengthening members' capacity, strategic alignment and operational coherence. Key thematic webinars addressed shifts in EU development cooperation, emergency collaboration modalities, cost-sharing arrangements and due diligence processes, consistently attracting high levels of interest, with registrations ranging from 90 to over 120 participants. In particular, the session on collaboration modalities in emergencies gathered around 100 registered participants, while the launch of the Due Diligence Passporting Procedure engaged 92 participants out of 126 registrations. A three-part capacity-building series on climate advocacy, organised

in preparation for COP30, explored the Paris Ambition Cycle, the role of civil society in advancing just and equitable NDCs, and the transformation of food systems, reaching a total of over 100 participants across the three sessions. These thematic webinars were complemented by regional follow-up sessions on Country Report insights, enabling deeper peer exchange and contextual reflection, as well as World Café strategic conversations that fostered interactive dialogue and collective sense-making.

Key Takeaways

The 2025 analysis confirms that Alliance2015's communications are most effective when they are **strategically focused, audience-oriented and connected to real moments of action and influence**. Improvements in data quality and channel clarity have laid a solid foundation for 2026, with a clear emphasis on prioritising engagement over volume, tailoring content to platform strengths, and continuing to link communications to policy impact, collaboration and organisational life.

The online engagements played a central role in supporting knowledge sharing, policy influence and coordinated action across the network.

Together, these efforts contribute to strengthening Alliance2015 as a collaborative network capable of responding to global challenges while amplifying the voices and experiences of its members and partners.

5.5

Engagement with Institutions and External Stakeholders

In February 2025, Alliance2015 and its member Ayuda en Acción engaged in a high-level dialogue at the European Parliament, with a focus on the EU-Latin America Partnership amid the USAID freeze. The event, ***Rethinking Global Gateway: youth, employment and education for an EU-LAC partnership that creates opportunities***, gathered politicians, civil society leaders, officials and young activists. It was co-organised by MEPs Leire Pajín and Rosa Estaràs, Ayuda

en Acción and ECLAC, and counted on the participation of Ms. Gloria Inés Ramírez, Colombian Minister of Labour, and of Mr. Félix Fernández-Shaw, Director for Latin America, the Caribbean and relations with all Overseas Countries and Territories at DG INTPA. Discussions highlighted the challenges in Latin America, including economic instability, inequality and labor market shortcomings, exacerbated by environmental and technological changes.

A key debate delved into the Global Gateway Strategy and how it could drive social and economic transformation in the region. Alliance2015 former Director, Antonia Potter Prentice, highlighted the crucial role of international and local CSOs in reskilling young people, fostering their participation in decision-making, and connecting them to formal employment opportunities.

Building on this event, the Alliance2015 Hub continued this dialogue with MEP Ana Miranda Paz from the angle of tackling inequalities in Latin America, as part of a broader civil society coalition advocating about the EU-LAC Partnership.

Regarding the EU's Global Gateway Strategy, the Hub actively participates in the CONCORD working group. In this context, we engaged with co-rapporteur MEP Hildegard Bentele on the European Parliament's own-initiative report on ***“Global Gateway – Past Impacts and Future Orientation.”*** In addition to contributing written amendments, the Hub participated in a Policy Breakfast at the European Parliament in November 2025. At this event, the Hub presented People in Need's country assessments conducted around the Lobito Corridor, one of the Global Gateway flagship investments in Angola, the Democratic Republic of the Congo and Zambia. The presentation also introduced “Corridor Voices,” a regional civil society initiative, and highlighted the essential role local CSOs should play in both the planning and implementation phases of Global Gateway investments.

The Hub further initiated **coordination with Alliance2015 country teams to gather field intelligence and practical experience regarding Global Gateway projects in Nepal, Uganda and Ethiopia.** The objective is to support proactive joint positioning with EU Delegations, DG INTPA and relevant investors, including international financial institutions.

In parallel, the Hub continued collaboration with EU civil society partners (Action Against Hunger, Oxfam, ActionAid, CIDSE, Humundi and Broederlijk Delen) to advocate for just, inclusive and sustainable food systems. Joint work focused on the **EU Strategy for Africa, engagement with the UN Committee on World Food Security, and mapping EU funding instruments for food security and nutrition**. This coalition enabled high-level dialogue with DG INTPA and DG AGRI. In April, we met Mr. Riccardo Rossi, Member of Commissioner Síkela's Cabinet, to discuss the EU's role in food systems transformation, preparations for the AU-EU Ministerial Conference, financing for food, nutrition and agriculture in relation to the next Multiannual Financial Framework, and Global Gateway investments in the agrifood sector. In December, we met Mr. Antonio Malta Reis, Member of the Cabinet of Commissioner Hansen, to follow up on the AU-EU Conference and advocate for prioritising small-scale farmers, agroecology, financing local agriculture and strengthening sustainable local food value chains.

The Alliance2015 Hub, jointly with People in Need, also maintained dialogue with Lucie Sestakova, Head of Commissioner Síkela's Cabinet, particularly regarding the implications of the Global Gateway Strategy for civil society actors. As members of the **Global Gateway Civil Society and Local Authorities Advisory Platform**, the Hub and People in Need participated in its annual meeting in December. The meeting provided an opportunity to exchange with Commissioner Síkela, DG INTPA and the Policy Forum for Development on the rollout of Global Gateway and future engagement opportunities at country level.

The "Corridor Voices" experience was presented as an example of how to promote human development outcomes along the Lobito Corridor. On the ground, People in Need has observed that when local civil society is meaningfully empowered and included in dialogue with local authorities, investments gain legitimacy, respond more effectively to local priorities, create inclusive opportunities and deliver transformative impact.

Following the fall of the Assad regime in December 2024, in early 2025, Alliance2015 engaged with the European External Action Service (**EEAS**), Council working party on Humanitarian Aid and Food Aid (**COHAFA**) as well as the then newly created European Commission Directorate for Middle East, North Africa and the Gulf (**DG MENA**)

around humanitarian and recovery interventions in Syria. Alliance2015 members presented the challenges in humanitarian assistance delivery and access in the new conditions in front of the COHAFA delegates (a meeting organized by the Polish Presidency), then prepared a [joint Capacity Statement](#) and met with DG MENA in May 2025 to get a better picture about the EU involvement in Syria's transition process¹. In Syria, Alliance2015 members also participated in the Day of Dialogue with CSO in November 2025. Outcomes from the discussions with partners and CSOs feed into the Senior Officials Meeting (SOM) in Oslo in November 2025.

A few joint pre-positioning meetings took place with ECHO desks in view of the Humanitarian Implementation Plans (HIPs) 2026 season in autumn 2025, notably for Afghanistan and Ukraine. Alliance2015 teams in both countries considered a joint ECHO application.

Last but not least, Alliance2015 secondees to the Hub (Cesvi, Concern, People In Need, Welthungerhilfe) maintain close working contacts with their respective **Permanent Representations**. This allowed the Alliance2015 to get intelligence about and influence Council Conclusions and occasionally organize joint public events, such as the above-mentioned launch of the Global Hunger Index in December 2025 at the German Permanent Representation.

5.6

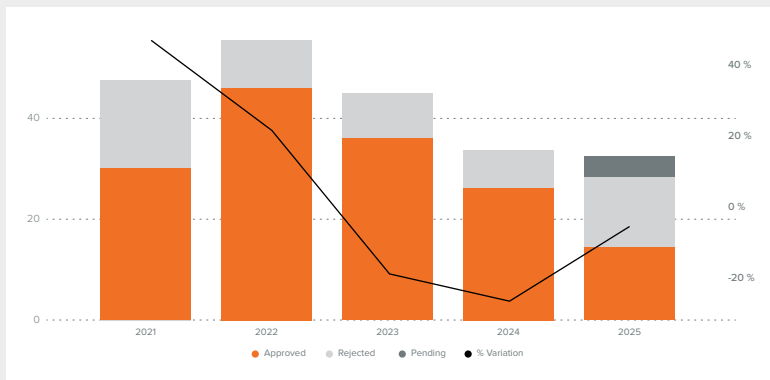
Joint Resources and Initiatives

In 2025, **15 new joint Alliance2015 projects** were granted by the donors, bringing the total number of implemented joint projects from 2021 to 146. Alliance2015 jointly submitted 30 proposals in 2025, 47% of which (or 14 projects)² were approved with EUR14,353,654 of total budget. The success rate of approved amounts in joint proposals dropped to 11% (by March 2026, the results of 3 joint proposals are still pending), compared with 58% success rate in the previous year. Of those newly accepted proposals, 11 are humanitarian, 2 are development, and 1 is an HDP-nexus project.

¹ See [Council Conclusions on Syria \(June 2025\)](#)

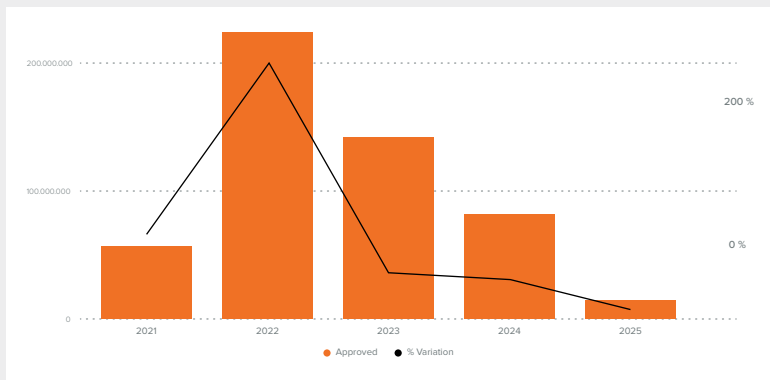
² One additional project is included in the first statement of 15 successful joint interventions approved in 2025 which is a project that received internal contributions from one Alliance2015 member to another.

**Proposals Submitted Jointly
by Alliance2015 members in 2021 - 2025**



Out of the 30 joint submissions in 2025, Concern led nine (9) proposals, Welthungerhilfe led seven (7), Acted five (5), Cesvi and PIN led both three (3) proposals, and Ayuda en Acción two (2). In the case of one proposal, the leader was a non-Alliance2015 partner.

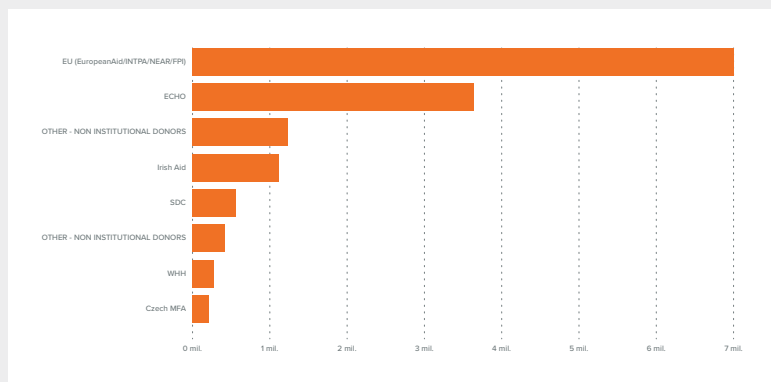
**Jointly Fundraised
by Alliance2015 members in 2021-2025**



While the number of submitted proposals remained almost the same in 2024 (32) and 2025 (30), **we've seen a continuing downward curve in the funding jointly secured by Alliance2015 members compared to previous years.** In 2025, we jointly fundraised only 18 % of the total

2024 amount. The drop in funding reflects overall funding cuts from institutional donors, which started in 2024 and applied effectively to many grant streams throughout 2025.

**Amount Fundraised
in 2025 by Donors**



While the EU funding (mainly ECHO) secured by joint Alliance2015 proposals dropped significantly compared to 2024, the EU remains our major donor.

In terms of **geographic areas**, Alliance2015 members are jointly most active in Europe (6 projects in Ukraine and Moldova), Africa (2 projects in Uganda, 1 in Kenya and 1 in Somalia), and the Middle East (1 project in Jordan and 1 in Afghanistan).

6

Publications

DATE	TITLE
JANUARY 2025	
27/01	<i>Emergency response in Cabo Delgado to Cyclone Chido</i>
28/01	<i>Resilient Agriculture in Iran: Supporting Afghan Refugees in Facing Climate Change</i>
FEBRUARY 2025	
05/02	<i>Rebuilding After the Earthquake: Psychosocial Support and Agricultural Aid in Southern Türkiye</i>
10/02	<i>Systems Change: The Nesting Doll of Development</i>
13/02	<i>EU-Latin America cooperation: an opportunity for sustainable development</i>
24/02	<i>Three Years Of War In Ukraine: We Cannot Forget</i>
MARCH 2025	
12/03	<i>People not profit in the Loss and Damage Fund</i>
12/03	<i>Submission to the Sharm El- Sheikh joint work on implementation of climate action on agriculture and food security</i>
23/03	<i>ALMAS: CESVI's and AICS's efforts to support the integration of Venezuelan migrant women on the Colombian coast</i>

APRIL 2025

01/04	<i>Myanmar earthquake: how to help?</i>
07/04	<i>Annual General Meeting 2025</i>
08/04	<i>Escaping Despair: The Sudan Crisis and its Impact on South Sudan</i>
09/04	<i>Strengthening EU Commitments: Generation Nutrition's Response to the EU Pledge at N4G 2025</i>

MAY 2025

07/05	<i>Earthquake in Myanmar: Humanitarian crisis persists, but our aid is on the ground</i>
15/05	<i>2024 Annual Report</i>
28/05	<i>Empowering Futures for Women and Youth: "Beyond Agriculture" project launched, catalysing growth and resilience in Ethiopia</i>

JUNE 2025

18/06	<i>6th AU-EU Agriculture and Food Systems Ministerial Conference</i>
19/06	<i>Why do people not migrate? A study of immobility in Africa and Latin America</i>
24/06	<i>CESVI and the Italian Cooperation supporting the most vulnerable communities in Lebanon</i>
30/06	<i>Our 2024 Country Report is Out!</i>

JULY 2025

03/07	<i>Between Hunger and Hope: A Mother's Journey in Cox's Bazar</i>
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07/07	<i>The Universal Periodic Review: A Key Tool for Protecting and Promoting Human Rights</i>
15/07	<i>The Road to Belém: Alliance2015's Reflections on the UN SB 62 Climate Talks</i>
23/07	<i>The 6th African Union – European Union Agriculture Ministerial Conference and the Future of Food Systems in Africa</i>
24/07	<i>Our AGM 2025 report is out!</i>
28/07	<i>An innovative partnership to combat plastic pollution and strengthen sustainable waste management in Mayotte</i>
31/07	<i>Forced to Flee: The Human Cost of Conflict in the Democratic Republic of Congo</i>
AUGUST 2025	
07/08	<i>World Humanitarian Day 2025</i>
19/08	<i>World Humanitarian Day: Honouring the courage of our humanitarian workers</i>
21/08	<i>The world is failing humanitarian workers and the people they serve – World Humanitarian Day</i>
27/08	<i>Reimagining Development Through South-South Cooperation</i>
SEPTEMBER 2025	
01/09	<i>Seeds of Change: Restoring Agriculture and Dignity in Rural Afghanistan</i>
17/09	<i>Ethiopia: Green Gold Project Enhances Food Security and Income through Avocado and Mango Hybridisation</i>
22/09	<i>Strengthening Communities in Syria: Building Resilience and Recovery</i>
30/09	<i>In Gaza, the situation is desperate, but CESVI continues its tireless commitment</i>
OCTOBER 2025	

09/10	<i>2025 Global Hunger Index – 20 Years of Tracking Progress: Time to Recommit to Zero Hunger</i>
13/10	<i>International Day for Disaster Risk Reduction 2025</i>
15/10	<i>Nyacanya has just walked six hours to save her grandchild's life</i>
17/10	<i>Catalysing Climate-Resilient Livelihoods through Livestock Market Systems</i>
20/10	<i>'We Do Not Give Up': How Gardens, Wells, and Seeds Are Changing Lives of Afghan Women</i>
27/10	<i>Providing Support in Gaza: Nutrition, Water, and Psychosocial First Aid</i>
NOVEMBER 2025	
06/11	<i>The challenge of being a rural woman in the Sahel</i>
12/11	<i>Rebuilding Ukrainian refugees' lives through stable housing</i>
18/11	<i>The Forgotten War in Sudan: CESVI on the Ground to Protect Women and Children</i>
25/11	<i>From Loss to Hope: Lana's Fight to Save Her Son in Crisis-Hit Chad</i>
DECEMBER 2025	
01/12	<i>Building Skills and Resilience in Fragile Contexts</i>
08/12	<i>The Belém Political Package: How much longer is the road to climate justice?</i>
09/12	<i>Brussels Launch Marks 20 Years of the Global Hunger Index with Urgent Call to Defend Hard-Won Progress</i>
10/12	<i>UN humanitarian overview reveals millions of people at risk of being left behind in 2026</i>
17/12	<i>Global Hunger Index (GHI) 2025 Report Launches in Karnali Province, Nepal</i>

7

Hub and Joint Initiatives Support Team

The Hub is a strategic steering and intelligence gathering unit, connecting the parts of the Alliance2015 structure. It coordinates, facilitates, and supports joint initiatives of all kinds, plus related learning, by participating in and connecting the different groups in the structure. The Director represents Alliance2015 to stakeholders at EU and eventually global levels, conducting EU and global level advocacy initiatives together with relevant groups in the Alliance2015 structure.

Adriana Opromolla - **Advocacy Lead**

Alejandra Cortavarria - **Administrative Assistant**
(until July 2025)

Annalisa Bortoluzzi – **Interim Director**
(October 2025 - January 2026)

Antonia Potter Prentice – **Director**
(until October 2025)

Carla Poulart - **Joint Initiatives Assistant, Advocacy and Communication**
(May-November 2025)

Caterina La Rosa - **Emergency and Operations Lead**
(until July 2025)

David Pacheco - **Communication assistant**
(until May 2025)

Denis Haveaux – **Director**
(since January 2026)

Eleonora Villa - **Joint Initiatives Assistant, Operations and Emergency**
(since March 2025)

<p>Franziska Bouzon - Donor Relations Manager, seconded by Welthungerhilfe</p>
<p>Giulia Bazziga – Funding Specialist, seconded by Concern Worldwide</p>
<p>Joanne Fraser - Administrative Assistant (until June 2025)</p>
<p>Juan Sánchez Cerdán - Joint Initiatives Assistant (until March 2025)</p>
<p>Marina Losilla Jiménez - Joint Initiatives Assistant, Advocacy and Communication (since January 2026)</p>
<p>Marta Teklie – Alliance2015 Coordinator in Ethiopia (since June 2025)</p>
<p>Martina Salvioni – Knowledge Management and Communication Lead</p>
<p>Veronika Zdráľková Grossová - Institutional Funding Officer, seconded by PIN</p>

8

Finance & Annual accounts

Consolidated balance sheet as of 31 December 2025 (after profit appropriation).

ASSETS	31-12-2025	31-12-2024
Tangible fixed assets (1)		
• Inventory	7.250	7.921
Receivables and accrued assets (2)	100.571	110.839
Liquid assets (3)		
• Alliance2015 - operations	54.678	133.973
• Alliance2015 Joint Project Fund	215.684	123.041
• Alliance2015 Reserves	4.401	22.817
	274.763	279.831
Total	382.584	398.591
LIABILITIES	31-12-2025	31-12-2024
Reserve		
• General Reserve (4)	47.814	221.657
Restricted Funds (5)		
• New Joint Projects Fund (ANIF)	-	123.041
• Emergency Fund (EFA)	-	22.816
• Joint Projects Funds (JPF)	320.084	
Current liabilities and provisions (6)	14.686	31.077
Accruals and deferred income (7)	-	-
Total	382.584	398.591

Statement of income and expenses 2025

	Realisation 2025	Budget 2025	Realisation 2024
INCOME			
• Membership income	470.000	470.000	470.000
• Other income	96.223	96.700	100.525
Total operating income	566.223	566.700	570.525
• Contributions to managed fund: ANIF	120.000	120.000	120.000
• Contributions to managed fund: JPF - Climate Finance Initiative	100.000	100.000	100.000
Total income	786.223	786.700	790.525
EXPENSES			
Operating expenses			
• Team costs	624.781	591.957	617.009
• Travel costs	8.860	10.500	25.055
• Office costs	47.792	41.847	46.301
• Finance, admin and HR management costs	34.340	24.359	24.288
• Activity costs	24.265	39.083	44.089
• Contingency	28	1.000	7
Total operating expenses	740.066	708.746	756.749
OPERATING CONTRIBUTIONS MINUS EXPENSES	173.843-	142.046-	186.224-

Grants made by managed Funds			
New Initiatives Fund (ANIF) / Joint Projects Fund (JPF)			
• JPF: Due Diligence Passporting	8.000	-	-
• ANIF Grant: Sierra Leona (WHH)	8.405	-	24.000
• ANIF Grant: Somaliland (DWH)	10.922	-	-
• ANIF Grant: Helvetas (HELVETAS)	-	-	20.743
• ANIF Grant: South Sudan (ACTED)	-	-	18.000
• ANIF Grant: Joint Assessment for EU call (ACTED)	-	-	12.000
• ANIF Grant: Central America (FAA)	-	-	22.000
• ANIF Grant: Ethiopia (CWW)	-	-	10.126
• Bank and general costs	30	-	28
Total	27.357	-	106.897
Emergency Fund Alliance2015 (EFA)			
• Grant: Myanmar (WHH)	18.386	-	80.000
• Grant: Lebanon (ACTED)	-	-	32.000
• Bank and general costs	30	-	29
Total	18.416	-	112.029
TOTAL RESULT			
	383	77.954	185.150-
• Addition from/to general reserve	173.843-	142.046-	186.224-
• Addition from/to New Initiatives Fund (ANIF)	-	-	13.103
• Addition from/to Emergency Fund Alliance2015 (EFA)	-	-	12.029-
• Addition from/to Joint Projects Fund (JPF)	174.226	-	-
RESULT AFTER ALLOCATION FROM/ (TO) RESERVES	-	-	-

Annex 1

AN OVERVIEW OF OUR MAIN BODIES

Executive Board: supervises legal and financial compliance and delegates the Strategic Compass implementation and management to our Implementation Groups. It comprises member CEOs, and the Alliance2015 Director.

Implementation Groups: the four Implementation Groups translate the Strategic Compass impact goals and ways of working into prompt and effective action; they propose and implement workplans, collect data towards the Monitoring Framework, process learning, and ensure effective collaboration tools are designed and implemented.

Advocacy and Communication Group: it drives the increase of Alliance2015's influencing capacity and impact at country and global level, through evidence-based advocacy and impactful external communication, research and learning. It does this through the designing and implementing of advocacy strategies and workplans.

Country Leads Group: this is an advisory and implementation bridge between countries and the other Implementation Groups on wider topics which can propose ideas for institutional and operational development, to build stronger in-country collaborations (programme, emergency, nexus, fundraising, advocacy, communications and positioning).

Fundraising and Partnerships Group: it fosters resource mobilisation, exploits the potential for joint initiatives, projects and advocacy through: actively seeking and sharing donor intelligence to influence funding decisions and access resources for joint action; developing and implementing a joint fundraising strategy for joint initiatives and by pro-actively gathering and sharing donor intelligence with the country teams; working on better partnerships, leveraging synergies to achieve scale, and modelling collaboration.

Operations Group: it drives joint emergency preparedness, development and nexus action and related learning and dissemination; it decides on best actions to support countries to respond to emergencies and develop effective joint humanitarian, development and nexus programmes.

The Operations group includes an embedded Emergency Unit, to ensure dedicated support to countries for effective and standards-compliant joint response to emergencies of all kinds.

Communities of Practice (CoP): They are knowledge and learning sharing spaces for functional and thematic expertise. They can comprise colleagues with interest/expertise from anywhere across Alliance2015; and may be asked to participate (through a single focal point) in the Implementation Group meetings or task forces where their expertise is needed.



Alliance 2015

towards the eradication of poverty

This report was prepared
by the Alliance2015
Joint Initiatives Support Team
mail: staff@alliance2015.org

alliance2015.org

2025

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