



Annual Report 2024

Facilitating the exchange of strategy-relevant initiatives,
knowledge and information.

Alliance 2015

towards the eradication of poverty

REPORTING PERIOD
JANUARY 2024
TO DECEMBER 2024

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. About Alliance2015

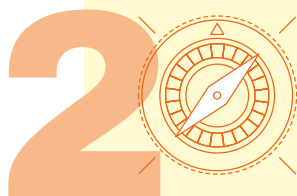
Alliance2015 is a strategic and operational network of seven European-based international NGOs, working towards the broader vision of Agenda 2030 and a world free from poverty, hunger, injustice and inequality. Working as an agile platform, we engage in partnerships of different types and at different levels, with Alliance2015 members as our first partnership of choice. Between us we work in **90 countries**, with **over 2000 partners** (including almost 1500 local ones).

Alliance2015 envisions a world **without poverty, hunger, and fear of oppression**. We work to see resilient and empowered people and societies, thriving on a healthy and environmentally robust planet, and progressing towards participation, inclusion and equality through effective, collective action.

We exist to catalyze and add significant value to the humanitarian and Sustainable Development Goal-focused work of our members by leveraging joint actions, knowledge and solidarity. We achieve greater reach and impact by working together, and by acting as a platform to channel influence and the voices of our civil society partners more effectively to decision makers.

We have three impact goals delivered through joint humanitarian, nexus and development programming, advocacy, and advancing tools for collaboration and shared learning:

- **Transformed food systems**
- **Climate resilient pathways for better relief and development outcomes**
- **Equitable civil society partnerships.**



. Foreword from the President

2024 has continued to test our collective resilience in the face of escalating humanitarian crises and deepening development challenges. The world witnessed another year of devastating conflicts, natural disasters, and displacement, compounding the struggles of those already vulnerable.

The war in Gaza has persisted with catastrophic humanitarian consequences, displacing hundreds of thousands and leaving communities in urgent need of aid. In Sudan, the conflict has intensified, leading to one of the largest internal displacements in history. Meanwhile, the Sahel region has faced an alarming surge in violence, hunger, and instability. In April, a catastrophic cyclone ravaged the Bay of Bengal, devastating communities in Myanmar and Bangladesh, while wildfires and extreme heatwaves have continued to displace millions globally. In addition, humanitarian access has become more challenging than ever, as political instability and funding gaps threaten response efforts.

The climate crisis continues to escalate, with 2024 witnessing another record-breaking year of extreme weather events. Rising temperatures, prolonged droughts, and intensified storms have compounded food insecurity, disproportionately affecting the world's poorest communities. These ongoing crises have led to a sharp rise in humanitarian needs, with over 360 million people requiring urgent assistance worldwide.

As Alliance2015, we have worked tirelessly to respond to these emergencies while maintaining our commitment to sustainable development. Our network remains focused on strengthening local partnerships, ensuring that communities have access to the support they need to recover and rebuild. Whether delivering lifesaving humanitarian aid, improving food security, or advancing climate

adaptation strategies, we have remained steadfast in our mission to create meaningful and lasting change.

This year's Annual Report highlights how strategic collaboration can enhance impact even in the most challenging contexts. We believe that by working together, we can help shape solutions that put people first.

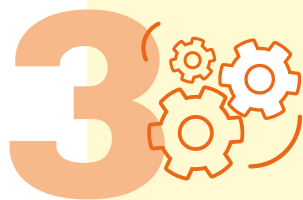
Leading Alliance2015 in 2024 has been both a privilege and a profound responsibility. The scale of the crises we face demands not just urgent action, but smarter, more agile, and deeply collaborative efforts.

As we look toward 2025, the landscape is more complex and uncertain than ever before. The humanitarian and development sectors are facing increased challenges, not only due to the growing scale of need but also as a result of shifts in global funding priorities. A reduction in available resources, alongside evolving geopolitical and economic dynamics, has put additional strain on response efforts. This calls for a rethinking of how we mobilize resources and collaborate to ensure that aid reaches those who need it most.

2025 will be a year of adaptation, resilience, and collective action. As the global landscape shifts, we must find new avenues for funding, resource-sharing, and collaboration, ensuring that our collective efforts remain effective and resilient. The challenges we face may have grown, but so too has our ability to work together and find innovative, inclusive solutions. Only through deepened partnerships and solidarity can we build a future where no one is left behind and sustainable development becomes a reality for all.

Marie-Pierre Caley,
Alliance2015 President





. How do we work?

Our agile network structure fosters a harmonized and synergetic work across the membership with the work of our teams and partners at country level driving our joint efforts.

Guided by our **Strategic Compass 2021-25**, our structure emphasizes support for joint initiatives at country and regional level, focus on the themes of our impact goals, and strengthen our ability to channel country-based analysis and voices to global-level advocacy. Country and regional colleagues are becoming increasingly engaged, and we reach ever more deeply and constructively into the expertise and capacities across our membership to serve our common purpose.

At country level

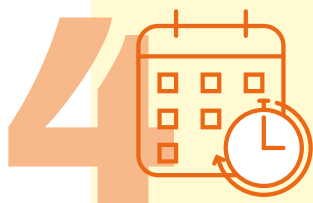
- › We provide light-touch, user-friendly support to the coordination structure in 'strategic' countries or regions.
- › We provide basic coordination support to any other countries who may be looking to collaborate, support each other, and/or work on other thematic and approaches not prioritized in our Strategic Compass.

At regional level

- › Where members have regional structures, they are invited to associate themselves to relevant workstream discussions of our Country Leads and Operations implementation groups.
- › We also convene them when there is interest in a regional approach to a relevant humanitarian crisis, advocacy theme, programme design or associated fundraising.

At global level

- › We develop and implement a joint fundraising strategy for joint initiatives, proactively gathering and sharing strategy-relevant intelligence on the European Union (EU) with countries.
- › We support potential joint initiatives at different levels.
- › We combine global level strategic communications with advocacy.
- › We ensure that the engagement and participation across the Alliance2015 membership is growing, and that member colleagues with common interests have access to tools and online support to create or grow Communities of Practice for sharing and learning and incubating potential joint initiatives.



. A year in Alliance2015

January

Engaging with ECHO for better quality EU contributions to humanitarian action

Alliance2015's President Marie-Pierre Caley led an Executive Board delegation in a meeting with ECHO Director-General Maciej Popowski, to discuss opportunities and responsibilities for greater collaboration in the face of growing needs and shrinking funds, and Europe's leading role, drawing on Alliance2015 collaboration experiences with local partners in Ukraine as a showcase of our aggregated impacts in shelter, protection, psycho social support, cash and in-kind assistance.




February

Mitigating drought impacts in Ethiopia through the Emergency Fund of Alliance2015 (EFA)


The prolonged drought in southern Ethiopia plunged communities in the Borena zone into a state of crisis. Five consecutive seasons of minimal rainfall have triggered massive crop failures, livestock losses, and physical deterioration among the people. This dire situation exacerbated chronic food and nutrition insecurity, particu-





February

larly among pastoralist and agro-pastoralist communities who depend heavily on agriculture and livestock for sustenance. Ayuda en Acción and CESVI have jointly stepped up their efforts: through collaborations with local partners and funding from the **Emergency Fund of Alliance2015 (EFA)**, disaster mitigation interventions have been mobilized. the short and long term.



Amplifying SDG evidence and messages at the European Citizens' Summit

In March 2024, Alliance2015 participated in the [European Citizens' Summit](#) in Brussels, organized by CNCD-11.11.11 and European civil society networks. The summit, strategically timed during Belgium's EU Council Presidency and preceding European elections, provided a platform for diverse organizations to discuss pressing issues like climate change, international cooperation, workers' rights, corporate justice, and human rights. We co-organized three workshops, on Upholding Nexus Approaches in Sahel, Funding & Governance for sustainable agriculture, and on the EU's Global Gateway Strategy, critically examining its focus on European commercial interests over development goals and the lack of local civil society consultation. The event underscored the necessity for collaborative efforts to foster a more open, fair, and sustainable Europe.



March

April

Deploying digital tools for better joint project management

We published a [Power BI](#) Dashboard, showing data captured through our Alliance2015 [Joint Projects Database](#), and providing an overview of past and ongoing joint projects.

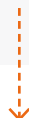


May

Influencing European Council Conclusions on Food and Nutrition Security

As part of Generation Nutrition, we engaged with the Permanent Representation of Hungary, holding the **Presidency of the EU Council** in the second semester of 2024. Our dialogue with COHAFA and CODEV delegates proved very conducive to having our views endorsed in the EU Council Conclusions on [Stepping up Team Europe's support to global food security and nutrition](#) (still under discussion at that time).

We pushed for stronger commitments to nutrition, clearer integration of nexus approaches, and greater clarity on how the **Global Gateway** would shape EU food systems interventions in partner countries. We pursued our contacts and submitted key messages as the Conclusions were drafted.



May

In December, the final Conclusions reflected many of our concerns, reinforcing the importance of both humanitarian and long-term **Food Security & Nutrition**, the multiple crises impacting global food security, and persistent structural challenges such as dwindling natural resources, food loss and waste, and growing fragility. They also emphasized tackling root causes and gender inequality to drive an economically, socially, and ecologically sustainable transformation of food systems.

June

Zooming in on building equitable civil society partnerships in the Horn of Africa Annual General Meeting (AGM) 2024

Our [Annual General Meeting](#) took place on 13-14 June 2024 in Nairobi to build a picture of the progress we're making on our Strategic Compass' Impact Goal 3 (Equitable civil society partnerships: contributing to more effective and inclusive local-to-global civil society collaboration). Amongst many lessons learnt we committed to a new joint action: due diligence passporting within our network.

July

Joining forces to call for action on Loss and Damage for communities

As the second Board meeting of the UN Loss and Damage Fund was taking place, Alliance2015, along with more than 350 other organizations, undersigned a [letter](#) expecting and demanding the Board members to have a dedicated community access window established within the Loss and Damage Fund that realizes direct access for people most affected by compounding and cascading climate impacts, in particular frontline communities, Indigenous Peoples, and people experiencing marginalization. This directly links to the second smart objective of our Advocacy Action plan.

August

Launching smarter collaboration: new tool for emergency modalities

We're always looking for practical solutions to make action more effective. This compendium covers the different ways collaboration takes shape during emergencies and in preparedness efforts. For each modality, it outlines key features, available tools, and practical examples that Alliance2015 members can implement to strengthen their collective impact in crisis response.

September

Making the nexus real – what works and what next? Our Nexus report tells it like it is!

Our [collection of best practices and recommendations](#) marks the culmination of a multi-country learning exercise on Humanitarian- Development- Peace (HDP) Nexus programming and approaches.

This document aims to distill key concepts derived from the learning series, providing valuable guidance for future joint programmatic and advocacy actions within Alliance2015.

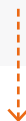
October

Convening strategic actors: Alliance2015 Regional Directors put their heads together in Bonn

The first-ever Regional Directors Meeting, hosted by WHH in Bonn on 29th and 30th October, marked a significant step in **strengthening regional collaboration within Alliance2015**. This inaugural event provided a platform for Regional Directors to connect, discuss their unique contributions in fostering joint initiatives, and generate momentum for enhanced regional engagement. Building on this success, we look forward to more regional-level exchanges in the future.

Engaging with the European Union Special Representative for the Sahel

On November 20th, **the Hub brought together leading INGOs active in the Sahel and engaged in EU-level advocacy**, in collaboration with the office of Emanuela Del Re, the outgoing European Union Special Representative (EUSR) for the region. The meeting delved into the Sahel's challenges, examining development cooperation, humanitarian efforts, and the complex operational landscape. We evaluated key obstacles in relation to global leaders' engagement, particularly the EU, and explored ways to adjust initiatives in response to recent political shifts and evolving regional dynamics. Alliance2015 participants included CE-SVI, Concern, and Helvetas.



Showcasing INGOs in Social Impact Investment

Our Director led a 5-member delegation to Impact Week in Bilbao, the premier convening of social impact investors and impact actors, to showcase what INGO capacities and potential in delivering social impact in partnership with investors who want to ensure real social impact with their returns.

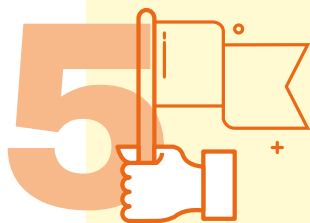
Lining up EU political support for Nutrition4Growth 2025

On 5th December 2024 the NGO coalition “Generation Nutrition” - in which Alliance2015 plays a leading role – and the Permanent Representation of Germany to the EU co-hosted a high level event to galvanize momentum for nutrition and food security in development cooperation, ahead of the Nutrition for Growth (N4G) Summit in Paris in March 2025. Gathering over 70 participants including EU decision-makers from the European Commission, the European Parliament, EU Member States, experts and civil society, the event generated momentum to keep member states and the Commission on track for meaningful financial and political pledges



From decision to action, our partnerships and compliance experts set up the Due Diligence Passporting Task Force

Our goal is to **reduce administrative burdens, strengthen responsible partnering practices, and enhance collaboration among Alliance2015 members and their partners**. Together, we will compare members’ due diligence processes, identify gaps, and develop a streamlined passporting procedure. We plan to develop and pilot this approach throughout 2025, refine it based on findings, and finalize it for approval by the end of the year. It’s good practice we hope to share widely with others.



. Main priorities for 2024

COMPASS DELIVERY

Food Systems Transformation

- › Secured stronger EU leadership and commitments for Nutrition for Growth (N4G).
- › Achieved robust Council Conclusions on Food and Nutrition Security.
- › Channeled local voices into EU-Africa agriculture investments discussions.

Climate Resilience

- › Strengthened advocacy capacity through targeted training on United Nations Framework Convention on Climate Change (UNFCCC) COP processes.
- › Developed and implemented a joint climate finance and funding action plan.
- › Deployed initial advocacy efforts with a Peru climate resilience policy brief.

Equitable CSOs partnerships

- › Provided critical data on the current landscape and potential joint action at the Annual General Meeting.
- › Committed to stronger support for women-led and women-centered local organizations in our partnership work
- › Delivered impactful messaging on equitable civil society through the Global Gateway Local Authorities/CSO platform.

Cross-cutting issues

- › Updated flagship programs for improved program design and delivery, and advocacy.
- › Identified and engaged key new MEPs and Commissioners to advance our priorities.

- › Leveraged the Humanitarian-Development-Peace nexus report for continuous learning across the network.
- › Supported at least 4 strategy-relevant initiatives through ANIF and EFA.

NETWORK STRENGTHENING

- › Captured and communicated our impact through MEAL data and evidence.
- › Defined a strategy renewal plan and refined our membership approach.
- › Increased country and regional level engagement, through tailored support to country-initiatives, regional exchanges, and new online induction modules.
- › Initiated high-level discussions on future business models for INGOs, to inspire members and explore joint efforts for an uncertain future.
- › Advanced membership expansion by planning renewed potential engagement with Polish Humanitarian Action and War Child in 2025 and forming a task force to drive this effort.

5.1. Key developments in our high and medium engagement countries (Level 1 and 2)

Since the implementation of the Strategic Compass 2021-2025 the participation of members' country offices in the Alliance2015 structure and decision-making processes has considerably increased, thanks to the engagement between the Alliance2015 Hub, the groups, and countries.

In order to focus the support and to match interest from countries with existing opportunities, Alliance2015 countries are organized into three categories, so that they can receive support proportional to their level of ambition:

- I. High (L1),
- II. Medium (L2), and
- III. Regular (L3) levels of engagement.

Support offered to all countries includes access to updated tools for collaboration, internal funds, Info Sessions on Alliance2015, opportunities to connect to technical resources and advice across the network, where country teams are looking for specific expertise. In case of large-scale emergencies, support for HQ coordination is provided to any country, regardless of their level of engagement. In 2024, we indeed convened to address emergencies in Gaza, Syria and Sudan.

The list of priority countries is reviewed on a rolling basis, following the annual country report process, to promote increased engagement and to reflect possible changes in contexts that are more or less favorable for the members' collaboration. For 2024, the following were countries categorized as L1 and L2:

High engagement (L1): Bangladesh, Ethiopia, Kenya, Liberia, Niger, Pakistan, Peru, Sierra Leone, Uganda.

Medium engagement (L2):

Afghanistan, Bolivia, Burkina Faso, Central African Republic, Haiti, Iraq, Lebanon, Malawi, Mali, Moldova, Nepal, Tajikistan, Venezuela.

All other countries with Alliance2015 presence were categorized as L3. Among the Level 3 countries, we identified some with the potential to increase their level of engagement; such countries – called “**on the radar**” - are:

Burundi, Colombia, Democratic Republic of Congo, El Salvador, Guatemala, Honduras, Madagascar, Myanmar, Occupied Palestinian Territory, South Sudan, Ukraine.

In 2024, many L1 and L2 countries had joint initiatives and collaboration going on, among them:

- **Pakistan (L1)** - In Pakistan, Alliance2015 members are actively engaged in various joint projects. As part of an EU-funded initiative, Civil Society Organizations (CSOs) have implemented 45 community projects, including vegetable gardens, urban forests, health and hygiene clubs in schools, and the establishment of skill development centers for youth. The ‘Building Resilience through Improved Delivery, Governance, and Empowerment’ (CSO-BRIDGE) project has been implemented by [Welthungerhilfe](#), [Concern Worldwide](#), together with local partners. The initiative has empowered CSOs to act as a “bridge” between local authorities, communities—especially youth—and economical stakeholders, reducing socio-economic vulnerabilities and creating new economic opportunities.
- **Peru (L1)** - The publication [The Pressing Need for Climate-Resilient Development in Peru: What Challenges Have to be met to Achieve it?](#) was finalised in October 2024, as a result of the collaboration of Ayuda en Acción, Welthungerhilfe, Helvetas and CESVI in Peru, coordinated by Ayuda en Acción and the Alliance2015 Hub. The study analyses the various challenges undermining climate resilience in the country, ranging from the need to tackle climate change as well as social and economic inequalities, to ensure food and water security and disaster risk reduction, to implement existing policy commitments and legislation, to secure adequate funding, to recognize the role of civil society and enable effective social participation. Based on this analysis, the brief addresses recommendations to the Peruvian government and to the EU for just, inclusive and accountable implementation at domestic and global levels. The policy brief, however, should not be seen as Peru-specific only, but as an **advocacy tool for**

every relevant opportunity - especially in the LAC region and other countries experiencing similar challenges – to convey compelling evidence and stimulate climate action.

- **Sierra Leone (L1)** - With support from the Alliance2015 New Initiatives Fund (ANIF), **Welthungerhilfe and Concern conducted a joint food systems assessment to identify strategic entry points for tackling hunger and malnutrition.** The study aligns with national initiatives while addressing the needs of smallholder farmers. Its findings will drive future programs aimed at systemic transformation, fostering a sustainable and resilient food system, and shaping effective government policies and interventions.
- **Mali (L2)** - In Mali, the [2024 Global Hunger Index](#) was launched by the Minister Commissioner for Food Security and the German Ambassador, with 60 attendees from civil society, government, both national and international NGOs, UN agencies and donor organizations. This gathering emphasized the urgent need to bolster food and nutrition security efforts in Mali, a country particularly vulnerable to these complex, overlapping crises.

For Mali, this year's GHI report highlights a “serious” hunger situation—within a scale ranging from “low” to “moderate,” “serious,” “alarming,” and “extremely alarming”—with minimal progress over recent years due to ongoing challenges. Climate crises, entrenched conflict, and socioeconomic inequality continue to press heavily on vulnerable communities, threatening lives and livelihoods.

WHH Mali's Expert
for Gender and
Protection, Mrs.
Aminata Kone



- **Moldova (L2)** - In late 2022, Acted, People in Need, IMPACT Initiatives, and the Norwegian Refugee Council formed the [PLACE Consortium](#), **with the aim of assisting Ukrainian refugees and local vulnerable communities to cope with the consequences of the conflict in Ukraine**. Acted was able to provide assistance to thousands of Ukrainians facing financial challenges related to housing, thanks to the financial support provided by the European Union. This support enabled individuals to adapt to their new circumstances in Ukraine and to make informed decisions about their future plans.

Acted staff
interviewing
Ivan and Oksana



- **Central America (L2)** - During 2023 and 2024 Ayuda en Acción, Helvetas and People in Need developed comparative research **in rural areas of the Mesoamerican migration corridors to analyse the influence of climate and socio-environmental events on human mobility**.

The study, funded by the Alliance2015 New Initiatives Fund (ANIF), was based on interviews in 12 communities in Mexico (Unión Juárez and Cacahoatán), Guatemala (Jocotán, Camotán and Esquipulas), El Salvador (La Unión and Pasaquina), Honduras (Ocotepeque and Choluteca) and Nicaragua (Dipilto, Somoto and Estelí). [The results will be available soon, but we can already advance some of the main conclusions.](#)

Climate migration.
Ayuda en Acción



- **Middle East** - 2024 was a turbulent year for the region, marked by the war in Gaza, escalating tensions in Lebanon, and the overthrow of Bashar al-Assad in Syria. Amid escalating needs, unprecedented scale of disruption and a complex operational landscape, Alliance2015 members maintained close coordination within the Emergency Unit, at Regional Directors and Country Directors levels, to facilitate mutual support to sustain operations delivering aid to affected population.

5.2 Strategy Measurement Framework and Knowledge Management

By the end of 2022, we had put our Measurement Framework in place, with a set of tools helping us understand the contribution we make together in programming, response, advocacy and helping each other learn and develop.

The Measurement Framework (MF) is built on the Alliance2015 Strategic Compass. The MF utilizes 7 Evaluation Questions to investigate several dimensions of success under 3 areas of interest:

1. «success in being», looking at our capacity, systems, approaches, relationship and structure;
2. «success in doing», looking at our joint and collective initiatives;
3. «success in advocating», looking at our joint advocacy.

Combined, these Evaluation Questions assess **to what extent Alliance2015 is successful in implementing the Strategic Compass.**

Different **tools** have been utilized during 2024 to collect quantitative and qualitative data, among these some newly developed (network capacity assessment and a digital joint project database and dashboard), and some with an updated format (country reports and Communities of Practice and countries trackers).

Below are some **highlights** from data collected in 2024.

What does the data say about our strength as a network?

- We've got many, but not all, of the skills and knowledge we need amongst members and the Hub.
- We've got a decent level of member engagement, and our strategic intention to put countries at the heart is being realised.
 - *We produce tangible results in terms of funding, knowledge exchange, learning, relationships, positioning, and programming at country and global level, but all these vary in depth and consistency, and it's hard for members to get a full picture across the many and complex things going on.*

What does the data tell us Alliance2015 does for its members?

- Plenty of mutual learning, helping members strengthen policies, practice and knowledge for their own and collective benefit.
- The strategic growth of the Communities of Practice is experienced by members as a positive add value; levels of exchange and trust can be very high.
- Helping each other enter and exit countries or providing support when we are not present probably saves members hundreds of thousands of euros.

The Measurement Framework is complemented with a knowledge management plan, that aims at an easier identification, access, and use (for advocacy, fundraising communication and programming purposes) of data and information relevant to countries, compass implementation, and membership added value.

5.3 Learning and sharing keep growing: Alliance2015 Communities of Practice (CoPs) and ad-hoc exchanges

While no new CoPs were created in 2024, 11 remain active, including a particularly dynamic one on Food Systems Transformation, which directly contributes to one of our Impact Goals.

The advantages of being part of CoPs include:

- Knowledge and experience sharing.
- Collaboration and networking.
- Resource access and advocacy.
- Innovation.

Beyond CoPs, experts in various thematic areas convened throughout the year to address pressing issues. Ongoing discussions include Alliance2015 in the U.S., impact investment, and shared administrative costs with local partners—this last topic being particularly relevant to our impact goal of fostering equitable civil society partnerships. These discussions enrich our knowledge-sharing ecosystem and promote dialogue across diverse domains.

5.4 Strengthening our communications and joint advocacy

In 2024 we revamped our internal communications tools and redesigned our newsletters ([Policy Monitoring](#) and [Alliance2015 Updates](#)), to ensure that content is clear and easily accessible for members and links to our strategic goals are made visible. This reflects our objective to facilitate the exchange of strategy-relevant initiatives, knowledge and information in a way which illustrates, symbolises and inspires progress in strategy delivery.

We also streamlined the production of content through a shared editorial calendar, publishing evidenced-based stories on Alliance2015 channels that suggest progress towards our impact goals through joint actions at country and regional level.

The first interim review of the Measurement Framework targets revealed that members in L1 and L2 (high and medium engagement) countries show **high**

awareness of the value of joint advocacy. We made progress overall: our longer joint experience on Food Systems Transformation shows it, and we are building collective knowledge for advocacy on Climate Resilience and Equitable Civil Society Partnerships. Examples are: our advocacy for sustainable, just and inclusive food value chains in Africa, building on our Community of Practice collective learnings; capacity-building webinars on climate advocacy around COP29 and its follow-up; information webinars for our members and advocacy for CSOs participation in EU Global Gateway initiatives at country level.

Finally, we have a pipeline of information from some priority countries

- Countries report more and more that they want to engage in advocacy together, but it's not systematic.

The Hub has strengthened its leadership and strategic role as a catalyzer and interlocutor, thanks to improved knowledge of the members and access to their experience and expertise, as well as to active participation in relevant CSOs networks that facilitate information-sharing and joint actions at EU level.

5.5 Joint resources and initiatives

The **number of approved joint Alliance2015 proposals since 2015 is 219**, of which 15 were submitted and approved in 2024. Seventeen (17) new projects started in 2024

Out of those, eleven (11) are humanitarian, five (5) are development and one (1) nexus project. Welthungerhilfe led 5 new projects, Concern led 4, Helvetas led 3, CESVI and Acted led 2 each, and PIN led 1 project.

Lead organisation	Volume acquired by member for joint projects starting in given year					Total percentage 2024
	2020	2021	2022	2023	2024	
ACTED	8,795,300.00	343,849.00	25,733,978.00	6,494,946.00	10,272,152.00	15%
AEA	2,500,000.00	471,971.00		160,000.00		0%
CESVI	5,530,000.00	174,984.00	1,382,249.00	125,000.00	849,998.00	1%
CONCERN	14,931,810.00	44,643,492.00	26,567,609.00	57,212,814.00	12,995,531.00	19%
HELVETAS	1,198,000.00	3,190,700.00	19,708,000.00	9,089,693.00	2,943,000.00	4%
PIN	7,230,000.00	8,099,905.00	12,300,000.00	21,545,982.65	5,000,000.00	7%
WHH	4,932,572.00	6,315,370.00	41,076,523.00	29,667,268.00	36,562,047.00	53%
TOTAL	45,117,682.00	63,240,271.00	126,768,359.00	124,295,703.65	68,622,728.00	100%

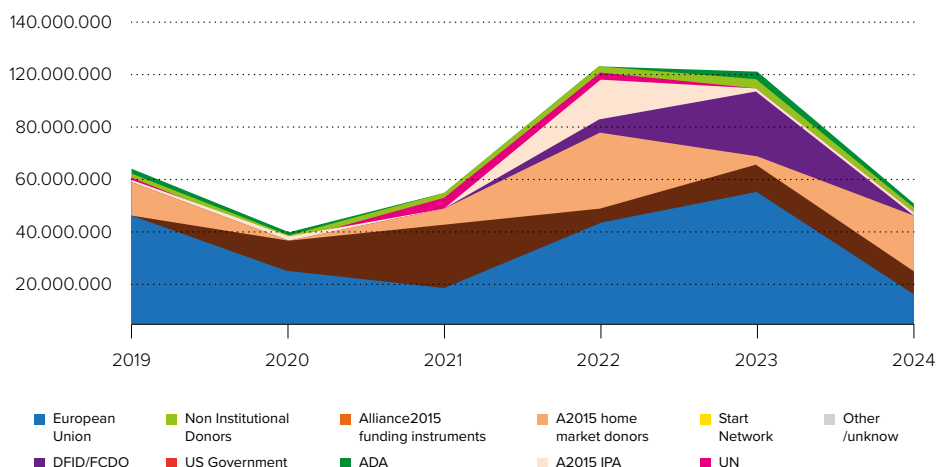
In 2024, there was a significant downward curve in the funding jointly secured by Alliance2015 members compared to the previous year (only 55,2 % of the 2023 total). The total of 2024 is also smaller than in 2022. However, by March 2025, there are still 3 pending proposal results. The drop in funding reflects overall funding cuts from institutional donors which accelerated throughout the year.

While the EU (mainly ECHO) funding secured by joint Alliance2015 proposals

submitted and approved in 2024 significantly dropped, the largest portion is sourced from the German Federal Foreign Office (AA). It contributed more than 48 % of the total budget of all joint Alliance2015 actions. It covered projects in Ukraine and the Middle East. The Foreign, Commonwealth & Development Office (FCDO) did not appear among the donors in 2024 at all.

Three emergency response actions were supported by mobilizing Alliance2015 members' own resources in a total of 1,85 mil. EUR. Those were CESVI-led projects in Libya and Gaza.

DONOR TRENDS 2019-2024

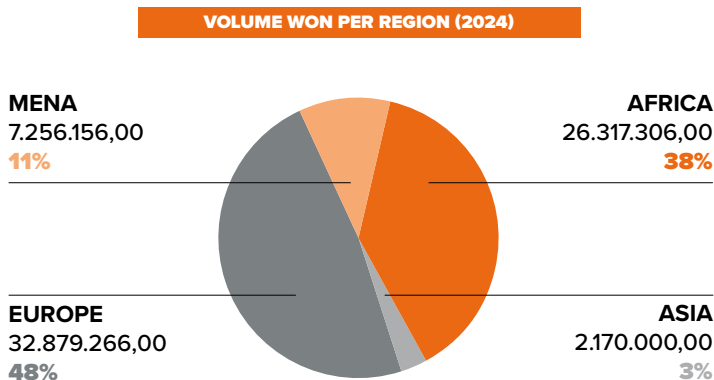


In terms of **geographic areas**, Alliance2015 members jointly fundraised the most in Europe (Ukraine, Moldova) and Africa (Somalia, Central African Republic, Chad, Ethiopia, Burkina Faso). While the funding for Europe increased, finances secured for Africa dropped significantly from almost 86 mil. EUR in 2023 to around 26 mil. EUR in 2024.

The joint funding for MENA region slightly decreased compared to the previous year, however, concerning the number of projects implemented there, we can see a stable or rising interest among the Alliance2015 members to work jointly in MENA countries.

Asia saw around 50 % funding decrease in funding raised from 2023a yearly comparison to 2023. No funding was secured for Latin America in 2024.

The largest grant secured jointly in 2024 by Alliance2015 members is the humanitarian project in Ukraine (WHH, Concern).



Internal funds: ANIF, EFA and IPA

ANIF – Alliance2015 New Initiatives Fund (ANIF)

In 2024, ANIF granted a total of **70,000 EUR** across two key projects, continuing its commitment to addressing pressing challenges in food systems and strategic positioning opportunities.

Among the funded projects, an **assessment in Greater Bahr-el-Ghazal, South Sudan**, was conducted to inform Alliance2015 members' strategies and activities for upcoming EU funding opportunities, as well as engagement with BMZ and WFP. This project has now concluded. Meanwhile, a **food systems assessment in Sierra Leone** is ongoing, aiming to generate insights into sustainable food production and resilience strategies in the country.

EFA – Emergency Fund of the Alliance2015

In 2024, the Alliance2015 Emergency Fund was mobilized to support urgent humanitarian needs in Myanmar. **WHH and PIN implemented the Alliance2015**

Flood Relief Initiative in Kachin, Myanmar, responding to the severe impact of flooding on affected communities. The total committed funding for this intervention amounted to **100,000 EUR**.

IPA - Internal Pledges of the Alliance2015

Three emergency actions were funded through pledges from Alliance2015 members, supporting CESVI-led projects in Libya (2) and Gaza (1) with a total of 1.85 million EUR.

5.6 Engagement with external stakeholders

We participated actively in **CONCORD's work ahead and following the European Parliament elections**, preparing shared messages on preserving development cooperation and EU's external action objectives in line with the EU founding Treaties, as well as on the essential role of civil society space for democratic dialogue, sound and legitimate policymaking. Our director was elected to the Board of CONCORD at the June General Assembly.

We also contributed to submitting proposals for parliamentary questions at the European Parliament hearing of the designated Commissioners for International Partnerships and for Preparedness and Crisis Management.

As part of our efforts to deliver the overarching goals of our advocacy strategy - to ensure funding and thus voice for civil society at all levels from the European Union - we contributed to the **analysis of the mid-term review of the NDICI** and subsequent funding cuts; and to preparations to advocate on the next Multiannual Financial Framework of the EU (MFF). In the same vein, helped disseminating and advocating around the CONCORD report "[Who holds the lion's share?](#)" looking into EU development cooperation funding for CSOs at country and regional level. Apart from webinars sharing the results of the report, we engaged in discussions with DG INTPA, the European Parliament and the [EU Practitioners' Network](#).

As member of CONCORD, the Alliance2015 Hub and Welthungerhilfe participated in various **exchanges with representatives from the German Ministry of Development Cooperation (BMZ)** in Brussels. In March 2024, we exchanged with the BMZ Director General for Africa on the EU's Global Gateway Strategy. A follow-up meeting took place in April 2024 with the Parliamentary State Secretary at the BMZ, at the German Permanent Representation and as NGO representatives we raised our concerns about the limited role of the Civil Society Organizations and Local Authorities (CSO-LA) Platform within the Global Gateway governance structure and the lack of transparency of Global Gateway interventions, both in terms of their design and funding.

We continued **collaborating with CSO partners** (including ACF, Oxfam, ActionAid and CIDSE) to advocate about Food Systems towards the EU. Our priorities were the EU Strategy on Africa, support for the UN Committee on World Food Security – with focus on the 20th anniversary of the FAO Voluntary Guidelines on the Right to Food - and mapping EU funding instruments for Food Security and Nutrition. This constructive partnership allowed regular exchange of information, joint strategy and quarterly advocacy meetings with DG INTPA and AGRI.

To reinforce our joint **dialogue on the Sahel region**, and to give it external relevance through advocacy, in 2024 we joined an informal Brussels-based coalition, encompassing many prominent INGOs with programs in the region. Though large, this agile coordination makes it possible to share all relevant updates from EU decision-makers and take collective actions, such as joint advocacy letters to the EU High Representative for Foreign Affairs and Security Policy, coordination of bilateral meetings with Member States, etc. Alliance2015 is represented through its members Acted, Concern and Helvetas, besides the Hub.

The Alliance2015 Hub and PIN engaged with representatives of the Czech Permanent Representation to the EU, who bridged the contact towards the Polish Presidency with concrete collaboration outcomes at the beginning of 2025.

As a member of the **Global Gateway Civil Society and Local Authorities Advisory Platform**, we played an active role in raising issues and proposing solutions to ensure Global Gateway does no harm and genuinely delivers on the SDGs. An Ayuda en Acción “flagship project” in Ecuador was presented at the December meeting of the Platform.



. Publications

DATE	TITLE	TYPE
JANUARY		
04/01/24	<u>'He now smiles'- How cash and flour are supporting a community on the brink in Niger</u>	News
05/01/24	<u>10'000 trail bridges in Nepal: a model for locally-led development</u>	News
16/01/24	<u>Ayuda en Acción launches a documentary on the other side of migration in Mexico.</u>	News
FEBRUARY		
01/02/24	<u>Food and aid provided to families fleeing conflict near Lebanon-Israel border</u>	News
06/02/24	<u>From Silos to Systems: Navigating a World That Continues to Grow in Complexity</u>	News
06/02/24	<u>We are Hiring a Communications Assistant</u>	News
08/02/24	<u>Addressing the Humanitarian Crisis in Southern Ethiopia: A Collaborative Response</u>	News
15/02/24	<u>Bolivia presented the Global Hunger Index 2023</u>	News
20/02/24	<u>Majdoine's Resilience and Mostafa's Hope Shine Through After Losses in the Türkiye-Syria Earthquake</u>	News

DATE	TITLE	TYPE
24/02/24	Ukraine: 42 Civilian Casualties Every Day in Two Years of War	News
26/02/24	Ayuda en Acción launches a documentary on the other side of migration in Mexico	News
MARCH		
12/03/24	Gaza: CESVI's therapeutic food cargo against the dramatic hunger crisis of children in the Strip	News
18/03/24	EHF 2024: Alliance2015 calls for principled, people-centred humanitarian action now	News
19/03/24	Alliance2015 Ethiopia Unites: Empowering Women at the 21st WOMEN FIRST 5km Run	News
28/03/24	Indigenous children and the right to food in Guatemala	News
APRIL		
03/04/24	Civil Society stands united and doesn't lose hope in a more open, fair and sustainable Europe	News
05/04/24	5 Key Takeaways: Unpacking the Complex Relationship of Climate Change and Migration	News
12/04/24	Drought Emergency in Ethiopia: Alliance2015 responds to alleviate severe crisis in the Horn of Africa.	News
17/04/24	Cash Transfer drive by Alliance2015 and EU helped save over 617000 lives in Somalia	News
18/04/24	Climate Resilience in Tajikistan: Preparing to face environmental challenges	News

DATE	TITLE	TYPE
26/04/24	Northern triangle in Central America: local opportunities as an alternative to forced migration	News
MAY		
02/05/24	Increasing Harvest and Solidarity in DR Congo	News
03/05/24	Cultivating a Dream: Empowering Zimbabwean Women Through Innovative Agriculture	News
21/05/24	Our joint response to the humanitarian crisis in Gaza	News
22/05/24	Everyday Life in Times of War: How is That Supposed to Work?	News
JUNE		
18/06/24	Our 2023 Alliance2015 Annual Report is out!	Publication
18/06/24	Amazonia: Protecting the Future of our planet with Circular economy	News
25/06/24	Speedboats, midwives and ambulances - Delivering maternity care on remote islands in Bangladesh	News
26/06/24	Rethinking the EU's ODA Investments in Nutrition	News
JULY		
02/07/24	Fostering systemic change of governance of labor migration in Bangladesh	News
10/07/24	Alliance2015 signed the CSOs letter on Loss and Damage Fund	News
15/07/24	Alliance2015 AGM 2024 Wrap Up	News
23/07/24	Ayuda en Acción launches regional migration project in Colombia, Ecuador and Peru	News

DATE	TITLE	TYPE
30/07/24	<u>Improving resilience in Ethiopia, a fragile context in multi-layered crises</u>	News
31/07/24	<u>Tackling the impact of drought, conflict and malnutrition in Ethiopia</u>	News
AUGUST		
05/08/24	<u>Extreme Drought and Malnutrition Brings Ethiopia to its Knees</u>	News
19/08/24	<u>Records that Break People: Ayuda en Acción campaign against climate crisis</u>	News
26/08/24	<u>Building Bridges in Ethiopia</u>	News
SEPTEMBER		
11/09/24	<u>Expanding Survival aid for Gaza</u>	News
18/09/24	<u>Our Nexus Report is Out!</u>	Publication
30/09/24	<u>Typhoon Yagi devastates Myanmar: CESVI responds to the emergency</u>	News
OCTOBER		
07/10/24	<u>'I will fight for a better life'- Planting Seeds and Harvesting Hope in CAR</u>	News
10/10/24	<u>Launch of the 2024 Global Hunger Index</u>	Publication
14/10/24	<u>Beyond the Policy Cycle: Advocacy in Places with restricted Space</u>	News
16/10/24	<u>Sack Gardening: An Innovative Solution to hunger in Mali</u>	News

DATE	TITLE	TYPE
NOVEMBER		
07/11/24	Launching the 2024 Global Hunger Index in Mali: A Call to Promote Gender Justice to Address Hunger	News
12/11/24	Alliance2015 is hiring!	News
12/11/24	Challenges of Climate Migration in Central America	Publications
18/11/24	Emergency in Gaza: CESVI's commitment to an exhausted population	News
28/11/24	New research identifies key barriers preventing progress on localising humanitarian responses	Publications
DECEMBER		
02/12/24	Urban planning must consider Climate-Linked displacement	News



. Hub and Joint Initiatives Support Team

The Hub is a strategic steering and intelligence gathering unit, connecting the parts of the Alliance2015 structure. It coordinates, facilitates, and supports joint initiatives of all kinds, plus related learning, by participating in and connecting the different groups in the structure. The Director represents Alliance2015 to stakeholders at EU and eventually global levels, conducting EU and global level advocacy initiatives together with relevant groups in the Alliance2015 structure.

Antonia Potter Prentice

Director

Adriana Opromolla

Advocacy Lead

Caterina La Rosa

Emergency and Operations Lead

Martina Salvioni

*Knowledge Management
and Communication Lead*

Juan Sánchez Cerdán

Joint Initiatives Assistant

Joanne Fraser

*Administrative Assistant
(on leave since October 2024)*

Alejandra Cortavarria

*Administrative Assistant
(from October 2024)*

Franziska Bouzon

*Donor Relations Manager,
seconded by Welthungerhilfe*

Veronika Zdrálková Grossová

*Institutional Funding Officer,
seconded by PIN (from February 2024)*

Giulia Bazziga

*Funding Specialist,
seconded by Concern Worldwide*

Isabella Sofia De Gregorio

*Communication assistant
(until April 2024)*

David Pacheco

*Communication assistant
(from May 2024)*

Sara Worku

*Alliance2015 Coordinator in Ethiopia
(until June 2024)*



. Finance & annual accounts

Consolidated balance sheet as of 31 December 2024 (after profit appropriation).

ASSETS	31-12-2024	31-12-2023
Tangible fixed assets (1)		
• Inventory	7.921	9.893
Receivables and accrued assets (2)	110.839	42.355
Liquid assets (3)		
• Alliance2015 - operations	133.973	386.430
• Alliance2015 New Initiatives Fund (ANIF)	123.041	107.636
• Emergency Fund Alliance2015 (EFA)	22.817	34.845
<i>Total Liquid assets</i>	<i>279.831</i>	<i>528.911</i>
Total	398.591	581.159

LIABILITIES	31-12-2024	31-12-2023
Reserve		
• General Reserve (4)	221.657	407.881
Restricted Funds (5)		
• New Initiatives Fund (ANIF)	123.041	109.938
• Emergency Fund (EFA)	22.816	34.845
Current liabilities and provisions (6)	31.077	28.495
Accruals and deferred income (7)	-	-
Total	398.591	581.159

Statement of Income and Expenses 2024

	Realisation 2024	Budget 2024	Realisation 2023
Income			
Membership income	470.000	470.000	490.000
Other Income	501.667	37.753	-
Total operating income	470.000	490.000	515.600
Contributions to managed fund: ANIF	100.525	-	51
Contributions to managed fund: EFA	103.103	-	175.607
Total income	45.653	507.753	665.658

Expenses			
Operating expenses			
Team costs	617.009	611.981	502.071
Travel costs	25.055	18.000	15.939
Office costs	46.501	39.922	44.563
Finance, admin and HR management costs	24.288	21.500	32.599
Activity costs	44.089	50.000	66.622
Contingency	7	1.000	150
Total operating expenses	756.749	741.773	661.944
Operating contributions minus expenses	186.224-	137.003-	146.291-

	Realisation 2024	Budget 2024	Realisation 2023
Grants made by managed Funds			
Alliance2015 New Initiatives Fund (ANIF)			
Grant: Sierra Leone (WHH)	24.000	-	-
Grant: Helvetas (HELVETAS)	20.743	-	-
Grant: South Sudan (ACTED)	18.000	-	-
Grant: Joint Assessment for EU call (ACTED)	12.000	-	-
Grant: Central America (FAA)	22.000	-	18.000
Grant: Ethiopia (CWW)	10.126	-	15.038
Grant: SOM 1051 (WHH)	-	-	23.982
Grant: Pakistan (ACTED)	-	-	2.302
Grant: Uganda (ACTED)	-	-	18.500
Bank and general costs	28	-	24
	106.897	-	77.846
Emergency Fund Alliance2015 (EFA)			
Grant: Myanmar (WHH)	80.000	-	-
Grant: Lebanon (ACTED)	32.000	-	-
Grant: Ethiopia (AEA)	-	-	80.000
Bank and general costs	29	-	145
Total - EFA	112.029	-	80.145

	Realisation 2024	Budget 2024	Realisation 2023
TOTAL RESULT	185.150-	137.003-	246.282-
Addition from/to general reserve	186.224-	137.003	146.291-
Addition from/to New Initiatives Fund (ANIF)	13.103	-	19.846-
Addition from/to Emergency Fund Alliance2015 (EFA)	12.029-	-	80.145-
Result after allocation from/(to) reserves	-	-	-

Annex 1

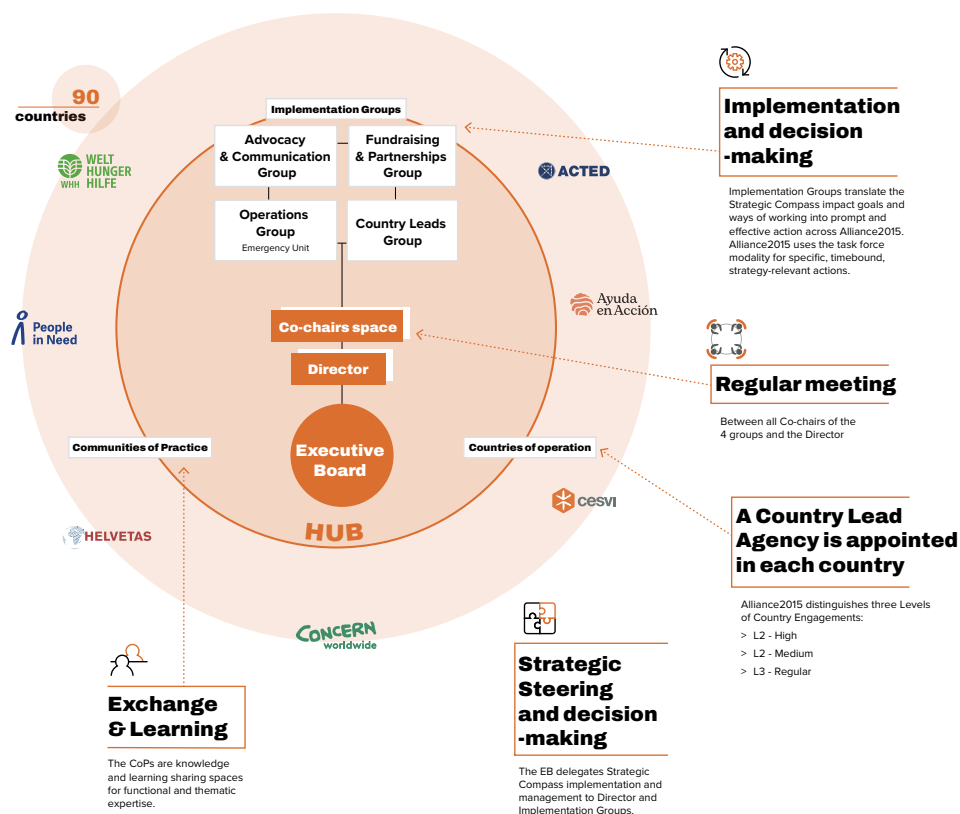
An overview of our main bodies

- **Executive Board:** supervises legal and financial compliance and delegates the Strategic Compass implementation and management to our Implementation Groups. It comprises member CEOs, and the Alliance2015 Director.
- **Implementation Groups:** the four Implementation Groups translate the Strategic Compass impact goals and ways of working into prompt and effective action; they propose and implement workplans, collect data towards the Monitoring Framework, process learning, and ensure effective collaboration tools are designed and implemented.
- **Advocacy and Communication Group:** it drives the increase of Alliance2015's influencing capacity and impact at country and global level, through evidence-based advocacy and impactful external facing communication, research and learning. It does this through the designing and implementing of advocacy and communication strategies and workplans.
- **Country Leads Group:** this is an advisory and implementation bridge between countries and the other Implementation Groups on wider topics which can propose ideas for institutional and operational development, to build stronger in-country collaborations (programme, emergency, nexus, fundraising, advocacy, communications and positioning).
- **Fundraising and Partnerships Group:** it fosters resource mobilisation, exploits the potential for joint initiatives, projects and advocacy through: actively seeking and sharing donor intelligence to influence funding decisions and access resources for joint action; developing and implementing a joint fundraising strategy for joint initiatives and by pro-actively gathering and sharing donor intelligence with the country teams; working on better partnerships, leveraging synergies to achieve scale, and modelling collaboration.
- **Operations Group:** it drives joint emergency preparedness, development and nexus action and related learning and dissemination; it decides on best actions to support countries to respond to emergencies and develop effective joint humanitarian, development and nexus programmes.

The Operations group includes an embedded Emergency Unit, to ensure dedicated support to countries for effective and standards-compliant joint response to emergencies of all kinds.

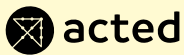
- **Communities of Practice (CoP):** They are knowledge and learning sharing spaces for functional and thematic expertise. They can comprise colleagues with interest/expertise from anywhere across Alliance2015; and may be asked to participate (through a single focal point) in the Implementation Group meetings or task forces where their expertise is needed.

An overview of our main bodies



THIS OVERVIEW WAS PREPARED
BY THE ALLIANCE2015 JOINT INITIATIVES SUPPORT TEAM

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